



THE MUNICIPALITY OF KITUI



INTEGRATED DEVELOPMENT PLAN

2020-2025

Foreword

The Constitution of Kenya and the Urban Areas and Cities Act bestows enormous responsibility of managing cities and municipalities upon the boards of Cities and Municipalities. This responsibility calls for these boards to adopt integrated and strategic thinking that allows them to focus on projects that generate significant development impact and multiplier effects if the boards are to achieve any tangible development during their five-year tenure. It is with this responsibility and the desire to offer the best services to the people of Kitui Municipality in mind that the Kitui Municipal Board has developed this Integrated Plan.

The plan covers the period 2020–2025. Being the first integrated plan prepared by the inaugural Kitui Municipal Board, the Plan deliberately lays emphasis on creating the requisite institutional structures that would enable the Board to operate smoothly. The Board believes that it is important to get these structures right from the onset as a precondition for the bigger responsibility bestowed upon it by the Urban Areas and Cities Act and the Kitui Municipal Charter. This emphasis should however not be construed to mean that the Board will not pay attention to other aspects of development of the Municipality. On the contrary, the Board envisages that it will concurrently pursue economic development and infrastructure and service provision alongside laying this foundation for good governance as the key pillars that summarize its responsibility to the people of Kitui Municipality. These pillars are founded in international and national development aspirations, such as the New Urban Agenda, the Kenya Vision 2030 and the Big Four Agenda.

This plan identifies key strategic projects that will be completed during the 2020–2025 plan period. These projects are in tune with the aspirations of the local development plans. In essence therefore, this integrated plan seeks to steer the Municipality in a clear direction as it charts a common destiny for various development pursuits of the line ministries and other development partners in Kitui County.

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Chairman Kitui Municipal Board

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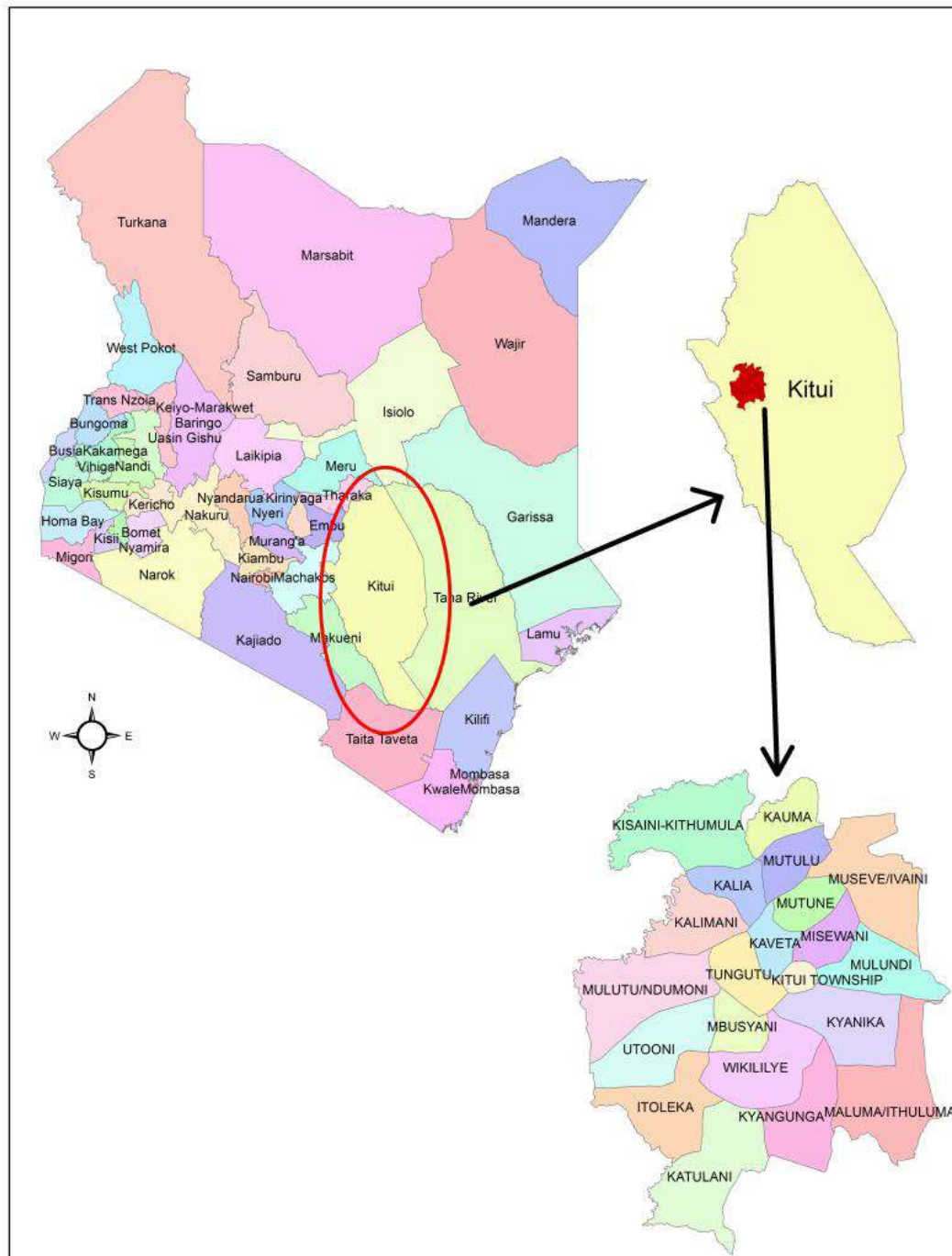
List of Acronyms and Abbreviations

IDEP	Integrated Development Plan
KUSP	Kenya Urban Support Programme
CA	County Assembly
UHC	Universal Health Care
CIDP	Kitui County Integrated Development Plan
NSP	National Spatial Plan
GDP	Gross Domestic Product
PLUPA	Physical and Land Use Planning Act
NUDP	National Urban Development Policy
MDGs	Millennium Development Goals
SDGs	Sustainable Development Goals
LNC	Local Native Council
CECM	County Executive Committee Member
UACA	Urban Areas and Cities Act
ISUDP	Integrated strategic urban development plan
GIS	Geographic Information Systems
LIHUD	Lands, Infrastructure, Housing and Urban Development
KICOTEC	Kitui County Textile Center
KM	Kilometer

CHAPTER 1: BACKGROUND

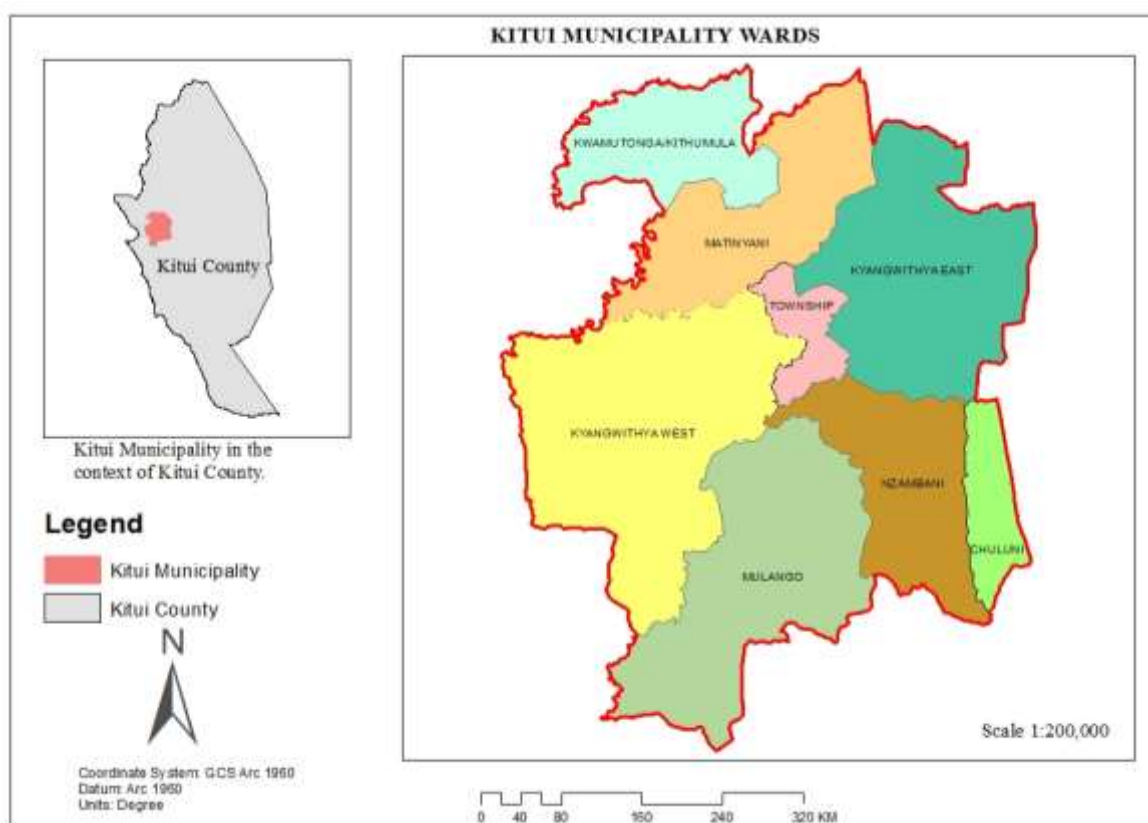
1.1 Location and size

The Municipality of Kitui hosts Kitui town which is the headquarters for County Kitui. Kitui town is located 160kms East of Nairobi on Coordinates $1^{\circ} 22' 0''$ S and $38^{\circ} 1' 0''$ E. The town is located 108 East of Machakos town, 143 South-East of Embu Town and 138 Kilometers off Thika town.



Map 1: Kitui Municipality in the national and county context

The municipality traverses 3 sub-counties namely Kitui Central, Kitui West and Kitui East. Kitui Central sub-county is wholly accommodated in the municipality whereas Kitui East and West are partially covered. The Municipality of Kitui spans 580.81km² and completely covers six wards and partially 2 wards.



Map 2: Wards within the municipality. Credit: County GIS and Municipality Planning departments

The municipality administratively spans 37 sub-locations in the 3 sub-counties.

Sub County	Ward	Sub Locations
Kitui West	Kithumula/ Kwa Mutonga	• Kithimula • Kasaini
	Matinyani	• Kauma • Kitumbi • Kyondoni • Kalia • Musosya • Maseki • Katheuni • Nzakame • Kavuvuu • Kyambusya
Central	Township	• Township • Majengo • Kalundu • Kaveta
	Kyangwethya West	• Mulutu • Tungutu • Utooni • Mbusyani • Ndumoni • Itoleka

	Kyangwithya East	<ul style="list-style-type: none"> • Misewani • Iviani 	<ul style="list-style-type: none"> • Mulundi 	<ul style="list-style-type: none"> • Mutune 	<ul style="list-style-type: none"> • Museve
	Mulango	<ul style="list-style-type: none"> • Katulani • Kwa Muli 	<ul style="list-style-type: none"> • Kyangunga • Wikililye 	<ul style="list-style-type: none"> • Wii • Kyambiti 	
Kitui East	Nzambani	<ul style="list-style-type: none"> • Maluma 	<ul style="list-style-type: none"> • Kyanika 		
	Chuluni	<ul style="list-style-type: none"> • Ithumula 			

Table 1: Municipality administrative units



Map 3: Sub-locations within the Municipality. Credit: County GIS and Municipality Planning Departments

The Municipality is transected by The Kibwezi-Kitui-Mbondoni road which links international roads (A1 Mombasa road and A2 Thika Road). Its strategic position along the road and good connectivity to the hinterland gives it comparative advantage as a growth pole and metropolis at regional and local level.

The Kibwezi-Kitui-Mbondoni road will offer alternative route from the Port of Mombasa to the Lower, Upper Eastern Regions and Ethiopia hence decongesting the Nairobi – Mombasa Highway and improve the economic competitiveness of Counties served by road. The project will link Isiolo through the Meru – Maua Road. This road forms part of the larger Mombasa – Addis Ababa Transport Corridor that links the Mombasa – Nairobi Highway (A8) at Kibwezi and the Nairobi – Addis Ababa Highway (A2) at Isiolo. It is an alternative shorter route to Moyale and ultimately Addis Ababa in Ethiopia and will facilitate faster movement of goods and services and unlock the economic potential of Makueni and Kitui, Counties. The road will boost transportation of agricultural produce and improve farming in Kitui County and Makueni Counties that is expected to more efficiently serve the surrounding towns.

1.2 History of Kitui Municipality

The town of Kitui is drawn from a rich history that spans back to the pre-colonial era. The name Kitui means “a Place where iron goods are made”. The name was coined from by Kamba iron-smiths who settled in the County. The town of Kitui started with few settlements at the Swahili village currently known as ‘Mjini’, a Swahili name that denotes urbanization. To date, there are fragments of the rich history that can be found within the county headquarters. Most notable is the site that hosted the first school which was built in 1888. The land currently hosts the County survey offices under The Ministry of Lands, Infrastructure, Housing and Urban Development. The second parcel of land that holds a significant piece of history is the current Kitui police station. It was previously occupied by Swahili settlers who had their origin from Mombasa. This area was by then referred to as ‘Makao Ya Waswahili’. Muvuli trees which were planted by these Swahili are still found in this area.

The central business district also boasts of a rich history and proudly sits as the center for pre and post-colonial administration. For example, in 1925 the Local Native Council (LNC) was formed by colonial District Commissioner through trusted chiefs and headmen. The current Kithomboani area which is just adjacent to Mjini hosted the LNC offices. The Colonial District Commissioner was the Chairman of the Council and was responsible for administrative functions. The key function of the administration was to ensure the efficient collection of hut

and poll taxes. The LNC was composed of African representatives drawn from Ikutha, Mutomo, Kaziku, Nzambani, Mulango, Mui, Kaste, Migwani, Mutunguni and Mivukoni areas.

In 1964 The Kitui County Council which was under the leadership of a chairman was formed. The first Chairman of the county council was known as Mr. Kivoto from Endau.

In 1966 the Kitui Urban Council was formed. The urban council covered Mulango, Kyangwithya, Nzambani and Matinyani.

The Kitui Municipal Council was formed in 1989. The Municipal Council which was under the leadership of a mayor was responsible for all the administrative functions. These Municipal Councils became dysfunctional in 2010 after the promulgation of the new Constitution and repealing of the Local Governments Act. The new constitution replaced Local Government then led by mayors with County Governments now headed by Governors.

The first County Government of Kitui was formed in 2012 and was headed by His Excellency Dr. Julius Malombe and Kitui town became the county's administrative headquarter. In order to enhance the effective delivery of service to the residents of Kitui, the running of the affairs of Kitui town was placed under The Kitui Town Administration which was headed by the first Town administrator, Mr. Nathan Vungo. The Kitui Town administration had five functional departments each headed by Deputy town administrators.

In 2018, Kitui town was granted Municipality status through a Charter granted by the County Governor with approval by the County Assembly. The Kitui Municipal Board was also formed and a Municipal Manager appointed. This was in compliance with the Urban areas and cities act that guided the hierarchy of urbanization. The Board of Municipality has the powers to perform all the functions vested in boards of municipalities under the Urban Areas and Cities Act, and The County Government Act.

The defunct municipal Council's boundaries spanning 580km² were adopted as the Kitui Municipality boundaries.

1.3 Topography and Relief Features

The Municipality of Kitui is characterized by undulating altitude with most areas lying between 600-1200 meters above sea level. The municipality borders The Yatta Plateau which stretches between The Rivers Athi and Tana.

The highest point of the Municipality are The Museve Hills, Kasyala Areas with the lowest being Kithumula/Kwa mutonga areas

1.4 Climate

The Municipality of Kitui has a bi-modal rainfall pattern with long rains falling between March-May and short rains falling between October-December. Both rain seasons are erratic and largely unreliable. The annual rainfall ranges between 300-1000 ml.

The Municipality experience averagely high temperatures ranging between 14-35 degrees Celsius with the months of August and February being the hottest months. With July being the coldest with recorded temperatures as low as 14 degrees C. Mean annual temperatures ranges between 26-34 degree Celsius(high) and 14-22 degrees Celsius (low).

Sunshine The Municipality receives 12 hours of sun. The length of day and night in the Municipality does not vary substantially through the year.

Wind direction mostly blows from the South to the North with August receiving the highest velocity of 12.7km per hour. December is the calmest month receiving an average of 6.9 kilometers per hour.

1.5 Geology

The Municipality of Kitui has soil formation of various types occurring in wide zones, mostly running north south and determined by the parent material and local climate. The soil types include sandy soils, red sandy soil, and patches of black cotton soil. The red sandy soil through low in fertility is rich in sodium. The black cotton soils are poorly drained, and mostly found along river valleys. They have moderate to high fertility but are prone to soil erosion.

1.6 Vegetation

The largest land use in the municipality is agriculture where a majority of the residents derive their livelihoods. The main crops produced are maize, beans, cow peas, green grams and millet. Farm forestry is also practised for wood and fruit products with the most common tree fruit type being Mango papaya, guava and tamarind. Other benefits from agroforestry include shade, fodder, live fence and fuel wood.

Bio diversity in the municipality is wide with recorded plant diversity which is close to 15% of dry land flora in Kenya (Mutiso 2019) The hilly areas largely contribute to this diversity with domineering families Leguminosae (Mimosaceae, Papilionaceae, Caesalpiniceae) Euphorbiae., Acanthaceae, Gramineae, Rubiaceae, Composite, Malvaceae and

Labiatae. Common genera include Acacia, Ficus, Euphorbia, Hibiscus, Crotalaria and Comretum species.

Urban farming and tree planting is practised within the municipality and majorly in Kitui town. Multipurpose tree and shrub species are common with benefits ranging from fruit, shade, urban landscaping for aesthetic values including integration of assorted flower species.

Ingenious vegetative cover including trees exist largely in the municipality. Whereas most of the indigenous trees have been cleared in the urban settlements, mostly for construction, the hinterland still has a huge tree covering. The most common species of indigenous vegetation is Acacia Nilotica, Acacia Eliator, Ficus sycamores, Grewia biclour, Vangueria Infausta, Acacia Xanthophloea, Caesalpinia Volkenski, and Ficus Sur.

1.7 Land use

1.7.1 Land Ownership Categories

The Municipality of Kitui lands ownership has two categories of land ownership as guided by article 61(2) of The Constitution of Kenya (2010); private and public owned land. Private land includes all land held by people under leasehold and freehold tenure. This constitutes of the biggest land holding in the municipality, however as a matter of concern, security of tenure for land in urban areas is a concern since most of the plots have not been dully registered with letters of allotment as ownership documents. The lease certificates of these parcels of lands are unprocessed.

Public land include land occupied by public institutions, schools, hospitals, tertiary institutions, public utilities, forests and all other lands alienated for public purpose. The Municipality of Kitui does not have any community land or group ranches.

1.8 Human Settlement Patterns

Settlement patterns in the municipality has been influenced by agricultural potential and proximity to urban areas. However recent trends especially around Kitui town has been influenced by; availability of services, employment/economic opportunities. Kibwezi-Kitui highway has influenced new linear settlement patterns especially at Mulango. and Kitui central wards. Kitui central wards is densely settled with Nzambani being the least settled.

1.9 Demography

The Municipality of Kitui currently has a population of 184,482. The gender distribution has the male population lower than the female population. The male population is currently

recorded at 48% against the female population that is 52%. There was a registered incremental growth compared to the population of 155,806 residents in the 2009 census which accounted for 15% of the entire county's population. Kitui Township which is the core urban of the municipality had 21,432 inhabitants.

The municipality has a total of 40,187 households against the 34,384 recorded in the 2009 census.

Kitui Municipality just like other parts of the county has experienced tremendous growth over the years. For instance, over the past 30 years (between 1979-2009) the population of Kitui County has more than doubled with 118% population increase. Kitui Municipality (previously Kitui Municipal Council) has recorded a population increase of 331% increase over the same period.

The Municipality of Kitui contains a mix of urban, peri-urban and rural population. The municipality is growing at a much faster rate than the rest of the county (3.5% per annum against 1.2% per annum for Kitui County). The rate is even higher than the national growth rate of 2.4% per annum.

2009 POPULATION								2018 POPULATION				
	Ward	AREA (SKM)	Male	Female	Total	HHs	Density	Male	Female	Total	HHs	Density
1	Township	17.9	13,190	12,826	26,0160	7,193	1,453.57	15,934	15,494	31,428	8,730	1,755.97
2	Mulango	155.68	13,656	14,917	28,573	6,162	183.54	16,497	18,020	34,517	9,588	221.72
3	Chuluni	235.19	10,585	11,461	22,046	4,374	93.74	12,787	13,845	26,632	7,398	113.24
4	Kyangwithya East	104.97	13,458	14,799	28,257	5,888	269.19	16,258	17,878	34,136	9,482	325.19
5	Kyangwithya West	173.41	12,944	13,761	26,705	5,751	154.00	15,637	16,624	32,261	8,961	186.04
6	Matinyani	72.09	11,622	12,459	24,081	5,142	334.04	14,040	15,051	29,091	8,081	403.53
7	Kwa Mutonga/ Kithumula	192.01	8,787	9,921	18,708	3,978	97.43	10,615	11,985	22,600	6,278	11.7

Table 2: Population wards. Source KNBS

Due to its peri-urban nature and relatively vast coverage, Mulango ward has the highest population of 34,517 with Kwa Mutonga/ Kithumula having the lowest at 22,600.

The average household size was 3.6 for the Municipality. Mulango ward has the highest number of households in the municipality with Kwa Mutonga having the lowest.

Township Ward has the highest population density of 1,756 persons per square kilometer with Chuluni having the lowest density of 113.

At the sub-location level, Township sub-location is the most populous with Kitumbi Sub-location in Matinyani ward having the lowest population. Township sub-location also has the highest density due to the high urban population vis-à-vis the limited geographical coverage.

Ndumoni sub-location has the lowest population density of 115 persons per square kilometer.

2009 POPULATION								2018 POPULATION				
	Sub Location	AREA (SQKM)	Male	Female	Total	HHs	Density	Male	Female	Total	HHs	Density
1	KAVUVUU	6.51	831	877	1,708	411	262	1,004	1,059	2,063	449	317
2	NZAKAME	4.06	715	688	1,403	301	345	864	831	1,695	368	417
3	KYAMBUSYA	10.67	1,002	1,079	2,081	452	195	1,210	1,303	2,514	547	236
4	KITHUMULA	38.92	2,823	3,101	5,924	1,295	152	3,410	3,746	7,156	1,556	184
5	KASAINI	11.79	800	983	1,783	379	151	966	1,188	2,154	468	183
6	KITUMBI	1.86	215	253	468	101	252	260	306	565	123	304
7	MASEKI	4.74	802	906	1,708	358	360	969	1,094	2,063	449	435
8	KATHEUNI	8.24	961	968	1,929	426	234	1,161	1,169	2,330	507	283
9	KYONDONI	5.75	1,500	1,593	3,093	687	538	1,812	1,924	3,736	812	650
10	KALIA	5.08	1,202	1,065	2,267	443	446	1,452	1,287	2,739	595	539
11	KAUMA	9.11	1,385	1,648	3,033	653	333	1,673	1,991	3,664	797	402
12	MUSOSYA	8.27	1,259	1,453	2,712	535	328	1,521	1,755	3,276	712	396
13	ITOLEKA	33.29	2,671	2,955	5,626	1,297	169	3,227	3,570	6,796	1,477	204
14	MUTUNE	10.84	2,101	2,677	4,778	910	441	2,538	3,234	5,772	1,255	533
15	MUSEVE	41.52	2,996	3,378	6,374	1,307	154	3,619	4,081	7,700	1,674	185
16	MISEWANI	9.59	2,881	2,838	5,719	1,288	597	3,480	3,428	6,909	1,502	721
17	MULUNDI	24.42	3,441	3,458	6,899	1,389	283	4,157	4,177	8,334	1,812	341
18	IVAINI	18.61	2,039	2,448	4,487	994	241	2,463	2,957	5,420	1,178	291
19	MBUSYANI	7.40	836	826	1,662	361	224	1,010	998	2,008	436	271
20	TUNGUTU	20.77	3,412	3,366	6,778	1,321	326	4,122	4,066	8,188	1,780	394
21	UTOONI	28.87	1,785	1,848	3,633	842	126	2,156	2,232	4,389	954	152
22	MULUTU	28.45	1,791	2,057	3,848	815	135	2,164	2,485	4,649	1,011	163
23	NDUMONI	23.68	1,094	1,151	2,245	481	95	1,322	1,390	2,712	590	115
24	TOWNSHIP	4.23	6,577	6,688	13,265	3,779	3138	7,945	8,079	16,025	3,484	3791
25	KAVETA	8.27	2,311	2,273	4,584	950	554	2,792	2,746	5,538	1,204	669
26	KALUNDU	2.42	2,311	1,869	4,180	1,341	1730	2,792	2,258	5,050	1,098	2090
27	MANYENGO	2.98	1,991	1,996	3,987	1,123	1337	2,405	2,411	4,816	1,047	1616
28	WIKILILYE	22.15	3,700	3,894	7,594	1,723	343	4,470	4,704	9,174	1,994	414
29	KYANGUNGA	14.76	1,841	1,924	3,765	763	255	2,224	2,324	4,548	989	308
30	WII	11.28	951	1,060	2,011	437	178	1,149	1,281	2,429	528	215
31	KYAMBITI	11.61	1,498	1,570	3,068	642	264	1,810	1,897	3,706	806	319
32	KATULANI	38.02	2,760	3,187	5,947	1,260	156	3,334	3,850	7,184	1,562	189
33	KWA MULI	12.40	1,181	1,335	2,516	586	203	1,427	1,613	3,039	661	245

34	KYANIKA	2.03	212	209	421	86	208	256	252	509	111	251
35	KYANIKA	25.19	4,914	5,000	9,914	2,229	394	5,936	6,040	11,977	2,604	475
36	MALUMA	36.73	3,707	4,084	7,791	1,632	212	4,478	4,934	9,412	2,046	256
37	ITHUMLA	22.07	1,784	2,026	3,810	787	173	2,155	2,447	4,603	1,001	209
TOTAL			74280	78731	153,011	34384		89,733	95,107	184,842	40,187	

Table 3: Sub locations population. Source KNBS

1.10 Socio-economic activities

Economic activities within the municipality are mostly hinged on sectors including agriculture, commerce, industry, trade, service provision and, transport.

Agriculture

Kitui municipality largely has agriculture as its main stay economic activity due to its vast rural hither land and peri-urban characteristics. Over 75% of the municipality population depends on agriculture as the main means of livelihood with low mechanization and little value addition.

Crop production accounts for the highest income derived from agriculture with the main crops being maize, beans, sorghum, pigeon peas, millet, and cassava which are rain-fed and grown for subsistence. Other commercial crops are planted in the medium potential areas include Bananas, Mangoes, citric fruits, sweet potatoes and a variety of vegetables. The municipality holds three main (3) food markets. Kalundu, Kithomboani and Kiembeni markets

Livestock rearing is also practised in the municipality with the main animals kept including cows, sheep and goats. Poultry farming and beekeeping is also practised. There is also a vibrant livestock market. All market centres within The Municipality also have markets that are held on pre-determined markets days.

Trade, Commerce, Industry and Service industry

Kitui town is both the county headquarters and the core of the municipality is the main hub of business in the county and a lifeline for all satellite urban centres. Trade activities are undertaken at retail and wholesale levels. The trade activities Include restaurant and hotels, construction, finance, insurance, real estate and business services, Transport and communication and manufacturing. There are three main markets are located with the municipality.

The main service industry products include; ICT, Financial services, legal services, insurance, land surveying. Kitui town host all the main branches of most banks, micro-credit and insurance companies.

The transport industry is very vibrant with commercial transit companies ferrying commuters from Kitui to Mombasa, Nairobi, Meru, Mwingi-Garissa and Embu.

Whereas the municipality has great tourism potential, the only exploited tourist attraction site is The Nzambani Rock. It is locally known as "Ivia ya Nzambani". Situated past Kitui Town, about 1 km from Chuluni Market is the rock which is famous for the tales and myths of its origin. Activities here include hiking and rock climbing.



Figure 1: Nzambani Rock

Situated within the Municipality is a cotton ginnery where cotton farmers from around the county can deliver their harvest. It is the only major industry in the region, and was set up way back in 1935. Kitui is a semi-arid region and not many crops fare well there apart from cotton, hence the ginnery plays a major role creating income for the many cotton farmers in the region.

The Municipality hosts the Kitui County Textile Centre (KICOTEC) which was set up in Syongila Polytechnic with the aim of promoting people's livelihoods by ensuring Kitui wealth is retained within its borders. Over 300 youths have been equipped with skills and knowledge and employed at the Factory. The plant produces school uniforms at affordable prices for

various institutions within the county. The County government has further partnered with the National government through the ministry of interior and coordination to produce police, chiefs and assistant chiefs' uniforms. The County government also plans to set up other textile industries in Mwingi and Mutomo.



Figure 2: Young people working at KICOTEC

There are also private owned factories whose operations are value-addition based like bakeries, water purification and bottling, fruit processing plants, maize and wheat flour processing plants and milk packaging.

Employment within the Municipality

The Municipality of Kitui is the center for Kitui county economy with a high share of working age population of 43% (Kitui ISUDP 2014). The Municipality of Kitui's economy is categorized into formal (wage) and informal (jua kali). The County government of Kitui is the biggest employer with a labour force of permanent and casual staff. This is primary because Kitui town is the administrative headquarter. The Informal economy forms the larger percentage compared to formal economy.

The Wage employment in Kitui Municipality is distributed in community, social, and Personal services, whole sale and retail trade, restaurant and hotels, construction, finance, insurance, real estate and business services, Transport and communication and manufacturing. (UN-Habitat 2006) The Informal economy workers in Kitui municipality include; auto repairs, Painters,

Carpenters, Shoemakers, Crafts people, hairdressers, drivers, domestic servants, petty traders, urban farmers and hawkers of various commodities.

In the formal Sector, Women are mostly concentrated in low-Paying occupation because of their historically disadvantaged access to education, Land and other productive assets. In the informal Sector the female gender is highly represented with women selling items like vegetables, fruits, and clothes while men tend to deal in higher profit margin products like electronics, shoes, hardware, toys and other assorted goods.

Administrative boundary	Work for pay	Family Business	Family Agriculture	Retired/ Homework	Intern/ Volunteer	Full time Student	No work
Kitui Municipality	25%	12%	26%	10%	2%	16%	9%
Kitui Township	35%	22%	9%	6%	2%	11%	11%

Table 4: Employment status. Source: KNBS, exploring Kenyans Inequalities 2014.

Religion Within the Municipality

Majority of the people living within the Municipality are Christians. Roman Catholics make about 15% of the county's population. Other Christian denominations in the county include the African Inland Church (AIC), Redeemed Gospel Church, Independent Presbyterian Church (IPC) and many others.

Kitui has a significant number of Muslims and several mosques are active around the Central business district and residential areas.

Health Facilities

Kitui Municipality has several hospitals and health centers to meet the health needs of residents, among them Kitui County Referral Hospital, Mwingi General Hospital, Kitui Nursing Home, Neema Hospital, Jordan Hospital, mission-run hospitals such as Muthale Mission hospital and some private health centres.

CHAPTER 2: LEGAL AND POLICY FRAMEWORK AND IDEP LINKAGES

Policy and Legal Framework for Integrated Development Planning in Municipalities

This chapter gives a breakdown of some of the relevant policies, legislation and institutions geared towards sustainable urban development, both nationally and globally. This begins with looking at the international and regional conventions before scaling down to the national and local structures. For many years urban development has been shaped by legal norms based on the Kenyan law. They define, on the one hand, the institutions responsible for governing and managing cities and urban areas and on the other, preparation and approvals of plans.

2.1 Relevant International and Regional Conventions

2.1.1 Sustainable Development Goals (SDG's)

Prior to the lapse of the Millennium Development Goals (MDGs), negotiations on the Post-2015 Development Agenda began in January 2015 and ended in August 2015. A final document was adopted at the UN Sustainable Development Summit in September 2015 in New York, USA. The 17 new goals that were adapted were referred to as the “Sustainable Development Goals (SDGs)”.

These SDGs include to end poverty in all its forms everywhere; to end hunger, achieve food security and improved nutrition and promote sustainable agriculture; to ensure healthy lives and promote well-being for all at all ages; to ensure inclusive and equitable quality education and promote lifelong learning opportunities for all; to achieve gender equality and empower all women and girls; to ensure availability and sustainable management of water and sanitation for all; to ensure access to affordable, reliable, sustainable and modern energy for all; to promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all; to build resilient infrastructure, promote inclusive and sustainable industrialization and foster innovation; to reduce inequality within and among countries; to make cities and human settlements inclusive, safe, resilient and sustainable; to ensure sustainable consumption and production patterns; to take urgent action to combat climate change and its impacts; to conserve and sustainably use the oceans, seas and marine resources for sustainable development; to protect, restore and promote sustainable use of terrestrial ecosystems, sustainably manage forests, combat desertification, and halt and reverse land degradation and halt biodiversity loss; to promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels and to strengthen the means of implementation and revitalize the global partnership for sustainable development.

Although this plan is anchored on SDG 11 the proposed interventions cut across several SDGs as summarized below:

2.1.2 The New Urban Agenda

The new Urban Agenda (NUA) is an urbanization action blueprint for UN-Habitat and partners in support of the 2030 Agenda on Sustainable Development; especially SDG 11 - making cities inclusive, safe, resilient and sustainable.

The blue print is anchored on five major pillars including National Urban Policies, Urban Legislation and regulations, Urban Planning and Design, Local Economy and Municipal Finance and Local Implementation.

At the core of the Kitui Municipality Integrated Development Plan is the implementation of the New Urban Agenda through implementation of projects aligned to the NUA pillars of National Urban Policies, Urban Legislation and regulations, Urban Planning and Design, Local Economy and Municipal Finance Local Implementation

2.2 Relevant National Policies

2.2.1 National Urban Development Policy

The National Urban Development Policy (NUDP) is the blue print for urban development in Kenya. The overall objective of NUDP is to provide a framework for sustainable urban development in Kenya for the benefit of all. The NUDP defines urban governance as “the ways in which individuals and institutions, public and private, plan and manage the common affairs of urban areas”.

NUDP seeks to create a framework for sustainable urbanization by presenting three sets of policy interventions on urban management; urban core issues; and additional areas of advice. Urban Management entails urban governance, finance and economy. Urban Core entails urban planning, land, infrastructure and climate change, infrastructure, housing and disaster and risk management. Urban Advisory deals with social issues, marginalized groups, cross-cutting principles and introduces an implementation matrix.

The policy interventions proposed in the National Urban Development Policy are properly enshrined in this integrated development plan for Kitui Municipality.

2.2.2 National Land Policy

The Land Policy recognizes the importance of: optimal utilization of Land (Compact development), recognition and provision for informal sector activities, promotion of mixed-use development and provision for coordinated framework for enforcing planning decisions.

This municipal integrated development plan provides the basis for the spatial development framework for Kitui Municipality and as such takes due cognizance of the above principles highlighted in the land policy.

2.3 Legal Basis for the Development of Kitui Municipality Integrated Development Plan

2.3.1 Constitution of Kenya 2010

The Constitution of Kenya is the supreme law of the country and provides the basis for planning. Further the Constitution of Kenya 2010 (Article 184) provides the overall principles of classification and management of urban areas, including citizens' participation. It provides for enactment of national legislation to give effect to the same which was established through the urban areas and cities act of 2011 amended in 2019.

2.3.2 Urban Areas and Cities (Amendment) Act 2019

The *Urban Areas and Cities Act* (UACA, 2011 as amended in 2019) that gives effect to Article 184 of the Constitution. The Act states that the management of cities and municipalities is vested in the County Government, but shall be administered, on its behalf, by a Board appointed by the Governor. The Board oversees the operations by an Urban Manager and staff as determined by the County Public Service Board.

Section 36 of the Act obligates every city and municipality to operate within the framework of integrated development planning which shall: give effect to the development of urban areas and cities, strive to achieve the objects of devolved government as set out in article 174 of the Constitution, contribute to the protection and promotion of the fundamental rights and freedoms contained in Chapter Four of the Constitution and the progressive realization of the socio-economic rights;

Further this integrated development framework provides the basis for the preparation of environmental management plans, the preparation of valuation rolls for property taxation, provision of physical and social infrastructure and transportation, preparation of annual strategic plans for a city or municipality, disaster preparedness and response, overall delivery

of service including provision of water, electricity, health, telecommunications and solid waste management and the preparation of a geographic information system for a city or municipality. Additionally, the integrated development framework shall nurture and promote development of informal commercial activities in an orderly and sustainable manner, provide a framework for regulated urban agriculture and be the basis for development control.

2.3.3 County Government Act 2012

This act of parliament gives effect to chapter 11 of the Constitution of Kenya 2010. Section 5 (1) of the Act states that a county government shall be responsible for any function assigned to it under the constitution or by an Act of Parliament.

Section 37 gives power to the county executive committee to : monitor the process of planning, formulation and adoption of the integrated development plan by a city or municipality within the county, assist a city or municipality with the planning, formulation, adoption and review of its integrated development plan, facilitate the coordination and alignment of integrated development plans of different cities or municipalities within the county and within the plans, strategies and programmes of national and county governments and take appropriate steps to resolve any disputes or difference in connection with the planning, formulation, adoption or review of an integrated development plan.

More fundamentally the Act obligates county government to designate county departments, cities, municipalities, towns etc as planning authorities of the county.

2.3.4 Physical and Land Use Planning Act 2019

The Physical and Land Use Planning Act (PLUPA) No.13 of 2019 became effective on the 5th August, 2019. The Act makes provision for the planning, use, regulation and development of land and for connected purposes. Specifically, the Act establishes physical and land use planning institutions, categorizes types of physical and land use development plans, development control, enforcement, physical and land use planning liaison committees.

The development of this integrated development plan took in to consideration the provisions of this act bearing in mind that some of the proposed interventions include development of physical and land use plans for the municipality, development of municipal by laws to aid in development control as well as enforcement of the physical and use plans as well as resolution of planning and land use disputes using the established structures in this Act.

2.3.4 Environmental Management and Coordination Act of 1999

This Act of Parliament provides for the establishment of an appropriate legal and institutional frameworks for the management of the environment. It aims at promoting a safe, clean and healthy environment. Section 58 of the Act requires that every development project likely to have impacts on the environment to undergo an environmental impact assessment before commencement of any works. All development projects proposed under this integrated development plan will undergo screening and a further environmental impact assessment if the screening reveals the need for the environmental impact assessment.

Further the plan itself will undergo an environmental impact assessment since it falls under the projects required to undergo environmental impacts assessment as per the Act.

2.4 Linkage of Kitui Municipality Integrated Development Plan and Other National Plans

2.4.1 Vision 2030 and the Medium-Term Plans

Sessional Paper Number 10 of 2012 on Kenya Vision 2030 is the National Economic Blueprint Policy that entrenches Kenya's Vision 2030 as the long-term development strategy for Kenya. The Kenya Vision 2030 aims to transform Kenya into a modern, globally competitive, middle income country providing a high quality of life to all its citizens. Kenya Vision 2030 is a product of highly participatory, consultative and inclusive stakeholders process conducted throughout the country and in all sectors of the economy.

The Vision is anchored on three key pillars: Economic; Social; and Political. The Economic Pillar aims to achieve an average Gross Domestic Product (GDP) growth rate of 10 percent per annum and sustain the same till 2030 in order to generate more resources to reinvigorate the economy to meet its envisaged goals and aspirations. The key sectors in this pillar include: tourism, agriculture and livestock, manufacturing, wholesale and retail trade, Business Process Outsourcing (BPO) and financial services. A seventh sector, oil and mineral resources as added taking cognizance of the recent developments in the sector.

The Social Pillar seeks to build a just and cohesive society with social equity in a clean and secure environment. The main sectors under this pillar include education and training, health, water and irrigation, environment, housing and urbanization, gender, sports, youth and culture. The Political Pillar aims at realizing a democratic political system founded on issue-based politics that respect the rule of law, and protects the fundamental rights and freedoms of every individual in the society.

The three pillars are anchored on a number of foundations, which serve as enablers that create an environment that is geared towards the realization of Vision 2030. These include: macroeconomic stability; continuity in governance reforms; enhanced equity and wealth creation opportunities for the poor; infrastructure; energy; Science, Technology and Innovation; Land Reforms; Human Resource Development; Security and Public Sector Reforms. An additional enabler, National Values and Ethics, has been included following the passing of the Constitution of Kenya 2010.

The Kenya Vision 2030 is phased to be implemented in successive five-year Medium-Term Plans. The first plan covered the period 2008-2012 while the second one covered 2013-2017. The Country is currently implementing the third Medium Plan (2018 -2022) which builds upon the gains made and lessons learnt in implementing both the 1st and 2nd Medium Term Plans. This 3rd Medium Term Plan has placed a lot of emphasis on the Big Four Agenda items including Universal Health Coverage, Manufacturing, Agriculture and food security and Affordable Housing. The preparation of this integrated development plan was aligned to these national priorities.

2.4.2 National Spatial Plan

The National Spatial Plan (NSP) is a territorial plan that covers the whole country and translates and grounds Kenya Vision 2030. Cities and Urban areas should be aligned to the policies outlined in the National Spatial Plan.

The purpose of the plan is to strengthen national economic planning by providing spatial dimension of national economic policies, coordinate sectoral agencies by providing the spatial expression to sector policies to mitigate duplication and wastage of resources, formulation of physical/spatial planning policies to support socio-economic and sectoral planning and guide the preparation of regional, County and local (Cities and Urban areas) physical/spatial development plans.

2.5 Linkage of Kitui Municipality Integrated Development Plan and Other County Plans

2.5.1 Kitui County Integrated Development Plan

The Kitui County Integrated Development Plan (CIDP) 2018-2022 seeks to transform Kitui through Inclusive and Sustainable Development. The plan provides a platform to facilitate an integrated and coordinated approach to addressing the key development needs of the people of

Kitui, namely, food security and water, affordable and quality health services, wealth creation, access to education and inclusivity.

The plan has identified flagship programs and projects geared towards achievement of the five pillars according to the governor's manifesto as outlined below.

Pillar I: Food and Water: enhance agricultural productivity through mechanization – tractors/farm machinery and equipment's/ farm implements, enhance agricultural production and food security, promote irrigated agriculture development, promote agricultural value chains i.e. mango, ndengu, dairy farming, livestock, poultry and purchase of transportation trucks, support post-harvest management through packaging, storage and marketing access of products, provision of farm inputs like certified seeds, pesticides, packaging materials etc. and to enhance accessibility and availability of clean water through geological surveys and designs; construction/desilting of earth dams; repairs, drilling and equipping of boreholes; construction/extension of water pipelines and construction of water treatment plants

Pillar II: Healthcare: Universal Health Care (UHC) through equipping of health facilities including level 4 hospitals,

operationalization of amenity wards in Kitui County referral hospital and Mwingi Level IV hospital, upgrading Kitui referral hospital to level V operationalization of non-operational health facilities, strengthening the workforce in healthcare through recruitment of additional health care workers / staff), strengthening governance structures of hospital management boards and health facility management committees, enhanced service delivery through integrated data collection for health financing and other services, improvement of referral systems, establishment of level IV hospitals and provision of adequate drugs and non-pharmaceuticals.

Pillar III: Women Empowerment: Capacity building for women- 100% pro-wealth creation and access to procurement opportunities for Kitui women through assisting them set up businesses, women socio-economic empowerment through provision of credit- revolving fund, value chains around garment industry and formation of women co-operatives.

Pillar IV: Youth and Education: Training Youths on entrepreneurship, garment making, vocational skills and technical skills e.g. electrical, plumbing, mechanical (qualified artisans) etc., capacity building for the boda boda operators by equipping them with necessary skills, safety measures and formation of co-operatives, support car washing businesses, attachment, internship and apprenticeship program (on-job training), formation of groups (co-operatives) to drive business processes and assisting them acquire various equipment for value addition,

upscaling youth business skills; (upgrading business skills and start up kit for small scale businesses – access to credit) and establishment of centers of excellence in youth polytechnics; (modern technical workshops)

Pillar V: Wealth Creation; Development and promotion of value chains livestock (abattoirs), honey, mangoes, poultry, leather, garment making , Ndengu revolution program, revolving fund/improved access to credit, marketing and branding of Kitui products, Electrification of medium and small towns to support business growth and industrial parks, establishment of business parks; e.g. cottage industries, leather (tannery), soap making, pottery and textile(garment industry), market access through promotion of agribusiness, marketing and value addition) , use of local materials- acquisition of ballast crushers, pottery kilns and charcoal burning kilns, promotion and support of renewable and clean energy programmes e.g. wind and solar.

The above programmes and projects were mainstreamed in this integrated plan to the extent in which they were applicable to Kitui Municipality.

2.5.2 Kitui Vision for economic and social development (KIVEST)

The Kitui Vision for economic and social transformation is the county's long-term development blue print prepared in 2015 and aimed at guiding its economic and social development for 10 years upto 2025.

The envisaged county long term development blue print covers the economic and investment zones endorsed by stakeholders in 2013. The economic and investment zones include: Kyuso-Mumoni-Tseikuru economic and investment zone, Mui Basin economic and investment zone, Mwingi Town and its environs economic and investment zone, Kitui **County headquarters and its environs economic and investment zone, Kanyangi-Kwa Vonza-Kanyonyoo economic and investment zone**, Mutomo -Ikutha -Kanziko economic and investment zone.

The Vision is based on three interlinked pillars: the economic pillar, the social pillar and the governance pillar. The **economic pillar** aims at transforming the county into “a dynamic economic region where a high quantum of gross domestic product (GDP) is generated to enhance wealth and employment creation for its people and the country a large”, the **social pillar** seeks to build Kitui county “ as a place where people enjoy a high quality of life in a clean, safe and clean environment in both rural and urban areas” , the **governance pillar** aims to transform the political governance of the county into “a county government that is people centred, issue based and result oriented and accountable to its citizens”.

During the development of this integrated plan, key flagship projects identified within the Kitui Vision for economic and social transformation and especially within the Kitui **County headquarters and its environs economic and investment zone** and Kanyangi-**Kwa Vonza-Kanyonyoo economic and investment zone** whose part of it fall within Kitui Municipality boundaries were considered and prioritized.

CHAPTER 3: INSTITUTIONAL FRAMEWORK

Introduction

The functions of the Municipality are derived from the County Governments Act 2012 and Urban Areas and Cities Act 2011 as amended in 2019 which are a realization of Article 84 of the Constitution, 2010. The institutional framework defines a relationship between the County Government s and the municipalities in the implementation of Municipal functions. This section highlights the implementation framework that will be adopted in implementing the Kitui Municipal Integrated Development Plan (IDEP).

3.1 Functions of the Municipality

The functions of the Municipality are as derived from Section 20 of the Urban Areas and Cities Act 2011 as amended in 2019 and Section 2.3.1. of the Kitui Municipal Charter. Based on those two legal instruments the municipality is obligated to undertake the following functions:

:

- a) Promotion, regulation and provision of an integrated wastes management system;
- b) Promotion and provision of water and sanitation services and infrastructure (in areas within the Municipality not served by the Water and Sanitation Provider);
- c) Construction and maintenance of urban roads and associated infrastructure;
- d) Construction and maintenance of storm drainage and flood controls;
- e) Construction and maintenance of walkways and other non-motorized transport infrastructure;
- f) Construction and maintenance of recreational parks and green spaces;
- g) Construction and maintenance of street lighting;
- h) Construction, maintenance and regulation of traffic controls and parking facilities;
- i) Construction and maintenance of bus and taxi stands, and boda-boda sheds;
- j) Regulation of outdoor advertising;
- k) Construction, maintenance and regulation of municipal markets and abattoirs;
- l) Construction and maintenance of fire stations; provision of fire-fighting services, emergency preparedness and disaster management;
- m) Promotion, regulation and provision of municipal sports and cultural activities;
- n) Promotion, regulation and provision of animal control and welfare;
- o) Development and enforcement of municipal plans and development control;
- p) Municipal administration services (including construction and maintenance of administrative offices);

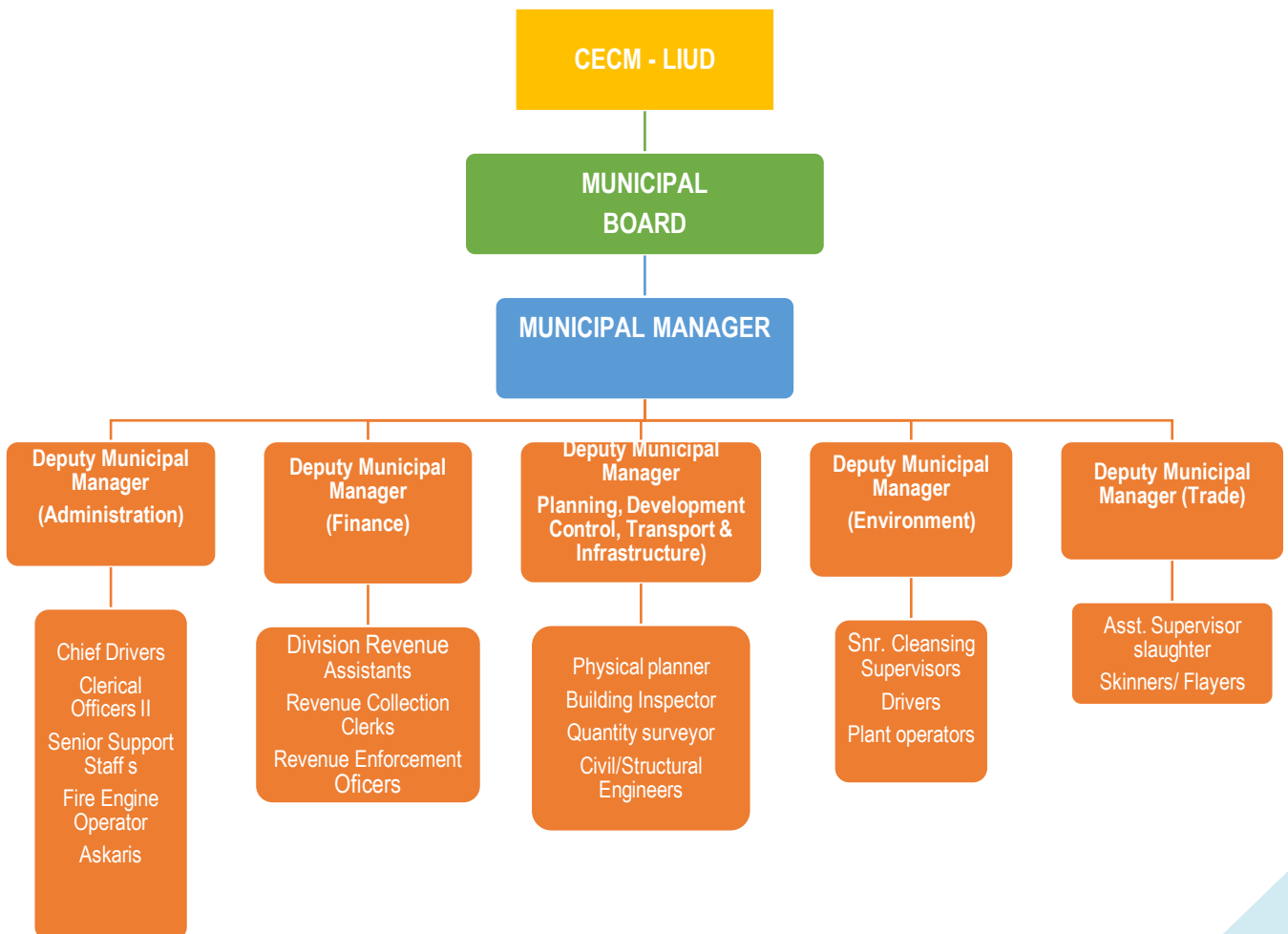
- q) Promoting and undertaking infrastructural development and services within municipality;
- r) Any other functions as may be delegated by the County Executive Committee.

3.2 Municipal structure and functions of Key Kitui Municipality Personnel (Organogram)

Kitui municipality is headed by a Municipal Manager who is supported by five deputy Municipal Managers each heading a specialized department with relevant staff working under each departmental head. The departments include:

- a) Finance and Economic Planning;
- b) Trade, Commerce and Industrialization;
- c) Planning, Development Control, Transport and Infrastructure;
- d) Administration and Corporate Services; and
- e) Environment, Culture, Recreation and Community Development.

Diagrammatic presentation of Kitui Municipality Organogram



3.2.1 The Municipal Manager

The Municipal Manager implements the decisions and functions of the Board of the Municipality as provided for under Section 20 of the Urban Areas and Cities Act.

The Municipal Manager performs the following functions as outlined in Section 6.4.2 of the Kitui Municipal Charter:

- a) Execute the decisions of Board of the Municipality.
- b) As the Accounting Officer of the Municipality, prepare and present for approval to the County Executive Committee and/or the County Assembly, annual budget estimates for implementing the development programs and recurrent expenditures of the Municipal Management.
- c) Be principally responsible for building and maintain a strong alliance and effective working relationships between the Board of the Municipality and the civil society, private sector and community-based organizations;
- d) Cause to be prepared, transmitted to the Board of the Municipality, and distributed to the public at least an annual report on the activities and accomplishments of the departments and agencies comprising the executive branch of the Municipality.
- e) Act as an ex-officio member of all committees of the Board of the Municipality;
- f) Administer and enforce all Municipality By-laws, resolutions, franchises, leases, contracts, permits, and other Municipality decisions;
- g) Prepare and administer the annual Municipality budget;
- h) Administer Municipality utilities and property;
- i) Encourage and support regional and intergovernmental cooperation;
- j) Promote cooperation among the Board of the Municipality, staff and citizens in developing Municipality policies and building a sense of community;
- k) Such other functions as the County Government, by order, confer upon the Municipal Manager.

3.2.2 Deputy Municipal Manager: Administration and Corporate Services

- a) General administration, coordination and oversight of the town units' activities in accordance with the County policies and regulations.
- b) Review and implement human resource and administration policies
- c) Administering the operation and monitoring of performance management systems within Kitui Municipality in order to ensure prime performance of all staff

- d) Give directions in all administrative matters, including operations, security, and maintenance of buildings premises, plant and equipment, registry, office supplies and transport services
- e) Identifying staff capacity needs and facilitating relevant capacity building through training and development to promote consistent improvement in the provision of public service
- f) Ensure regular and effective communication between Kitui Municipality, the county Headquarters and all stakeholders.
- g) Assist in ensure that the Kitui Municipality complies with good practice and that policy and procedures are effectively implemented.
- h) Draft periodic/monthly municipality reports to be presented to Municipal Manager.
- i) Participation in budgeting for all development operations and assets of the Municipality
- j) Assist in administering the operation and monitoring of performance management systems within Kitui Municipality in order to ensure prime performance of all staff
- k) Assist in maintenance of all official records
- l) Researching and making recommendation to the Deputy Municipal Manager on all facets of the department functions

3.2.3 Deputy Municipal Manager-Finance & Revenue Assurance

- a) Maintaining accounts general ledgers
- b) Management of cash flow and preparation of monthly cash flow projections
- c) Preparation of quarterly management accounts for the Municipality
- d) Preparation of annual accounts and liaising with external auditors
- e) Participate in preparation of municipal annual budgets
- f) Management of Accounts Payable & Accounts Receivable
- g) Preparation of grant / funding applications
- h) Maintaining Fixed Asset register
- i) Liaising with other agencies on all finance matters
- j) Revenue compliance – collection and management
- k) Being flexible, adaptable and available to take on other tasks or duties as requested

3.2.4 Deputy Municipal Manager: Environment, recreational services and culture

- a) Promote the integration of environment issues into development of policies, plans, program, and projects within the Municipality

- b) Ensure rational utilization and management of environment and natural resources for sustainable development within the Municipality
- c) Coordinate the preparation of the environmental and natural resource reports within the Municipality
- d) Preparation of quality environmental and natural resource report within the Municipality
- e) Ensure clean and safe environment in the Municipality
- f) Assist in designing environmental projects including climate change response programs
- g) Coordinating, preparation and implementation of work plans for the section
- h) Examine land use patterns to determine their impact on the quality and quantity of natural resources within the Municipality

3.2.5 Deputy Municipal Manager: Planning, Development Control, Transport and Infrastructure

- a) Advise the Municipal board on matters relating to planning, development control, transport and Infrastructure.
- b) Coordinating key result areas such in planning, development control, Transport and infrastructure such as new town planning, urban area planning, land use control, Transport planning and infrastructure development
- c) Formulating planning and development control manuals standards and guidelines.
- d) Coordinate research on matters relating to strategic municipal projects and programs such as urbanization patterns and infrastructure needs
- e) Monitoring of municipality programmes/ projects at municipal level.
- f) Preparing and implementing strategic plans and annual work plans for the planning, development control, Transport and infrastructure department
- g) Facilitate continuous profession development of staff in the department.
- h) Provide policy guidelines for regulating use of land.
- i) Collaborate with County and National Government Ministries, Departments and Agencies on matters related to municipal land use and infrastructure development
- j) Preparing and implementing performance targets work plans, budgets and contracts for the department.
- k) Managing, mentoring and developing staff at the department.

3.3 Staff establishment and Human resource requirement for Kitui Municipality

For the effective realization of the Kitui Municipality IDEP, adequate human resource is a key requirement. Below is an analysis of the current staffing level against the optimum required staff establishment.

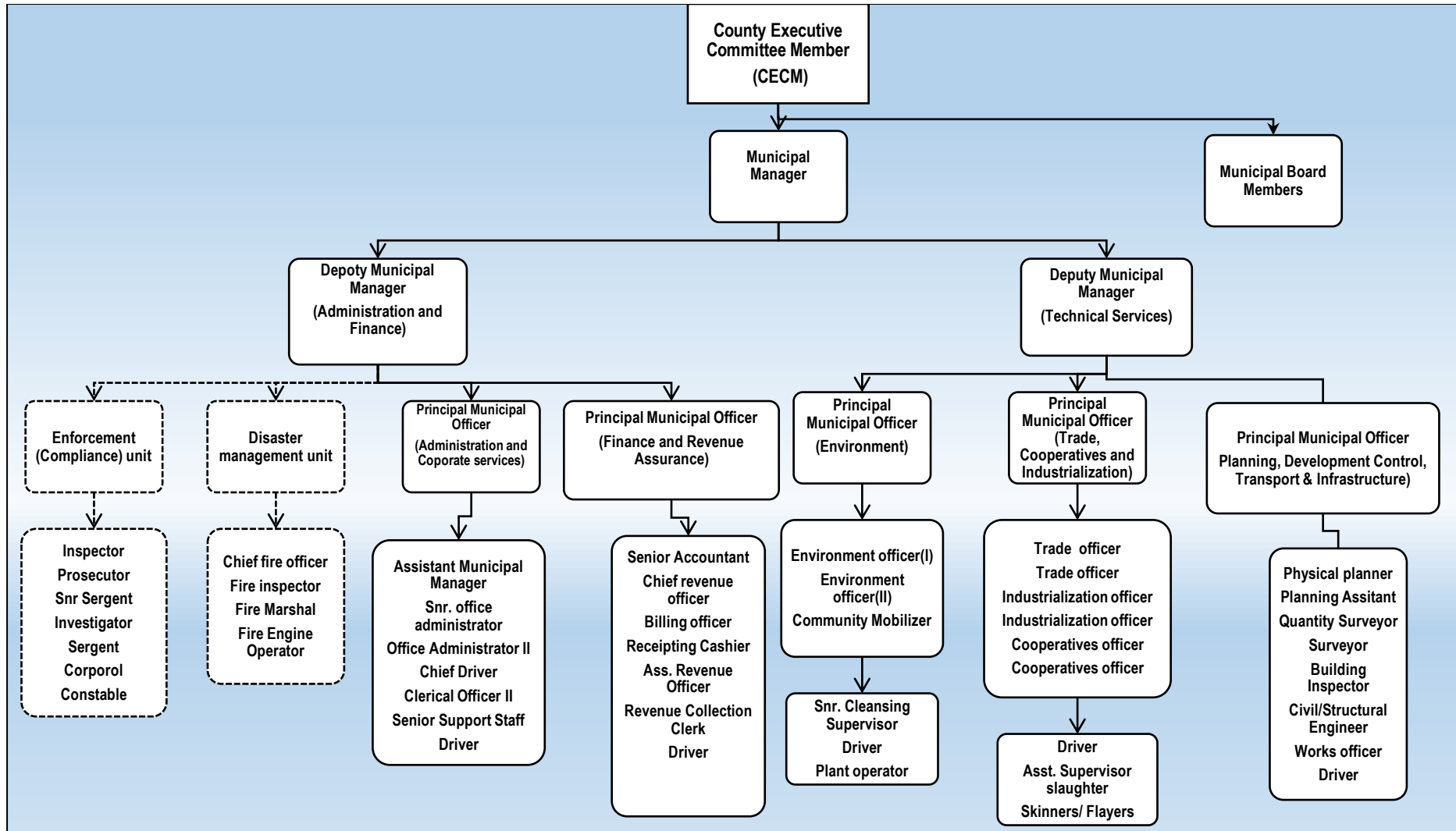
Department	Position	Optimum	Current in-post	Remarks
Kitui Municipality	Municipal Manager	1	1	Currently on acting capacity
Finance and Economic Planning;	• Deputy Municipal Manager (Finance and Economic Planning)	1	0	
	• Senior accountant	1	1	seconded
	• Assistant Revenue officer	1	1	
	• Office administrator II	1	1	
	• Receipting cashier	2	1	seconded
	• Revenue officer	50	21	
	• Chief revenue officer	1	0	
	• Billing officer	1	1	seconded
Environment, Culture, Recreation and Community Development	• Deputy Municipal Manager (Environment, Culture, Recreation and Community Development)	1	1	
	• Public Health Officer	2	0	

	• Environment officer II	2	0	
	• Environment officer III	2	0	
	• Snr. Cleansing Supervisor	5	2	
	• Office administrator II	1	0	
	• Community mobilizer	1	0	Seconded on needs basis
	• Culture & recreational officer	1	0	
	• Cleansing supervisors	5	1	
	• Snr. Cleansing Supervisor	5	2	
	• Driver	2	0	
	• Plant Operator	10	3	
Administration and Corporate Services;	• Deputy Municipal Manager (Administration	1	1	

	and Corporate Services)			
	• Assistant Municipal Manager	1	1	
	• Procurement officer	2	1	
	• Chief fire officer	2	1	
	• Fire inspector	10	2	
	• Office administrator II	1	0	
	• Chief Driver	4	2	
	• Fire marshal	10	2	
	• Senior Support Staff	5	2	
	• Fire Engine Operator	4	2	
	• Enforcement	15	4	Seconded
	• Clerical Officer II	2	1	
Planning, Development Control, Transport and Infrastructure;	• Deputy Municipal Manager	1	1	
	• Civil/ Structural Engineer	2	2	
	• Physical Planner	4	2	

	• Quantity surveyor	1	0	Seconded on needs basis
	• Works officer	1	0	Seconded on needs basis
	• Building inspector	2	0	Seconded on needs basis
	• Surveyor	1	0	Seconded on needs basis
	• Architect	1	0	Seconded on needs basis
	• Planning assistant	1	0	Seconded on needs basis
	• Office administrator II	1	0	
Trade, Commerce and Industrialization;	• Deputy Municipal Manager(Trade, Commerce and Industrialization)	1	1	
	• Trade officer			
	• Industrialization officer			
	• Cooperatives officer			
	• Assistant Supervisor Slaughter			
	• Skinners/ Flayers	10	5	

3.4 Proposed structure:



3.5 Other Key actors in the realization of the Kitui Municipality Integrated Development Plan

3.5.1 County Executive

The executive authority of the county is vested in and exercised by the County Executive Committee. The Executive comprises of the Governor as the chairperson, Deputy Governor, County Secretary and ten County Executive Committee members (CECM) appointed by the Governor with the approval of The County Assembly (CA).

Governor/ Deputy Governor

The office of the Governor; who is the chief executive of the county provides overall leadership in the county's economic, social and political governance and development. The Governor heads the county executive committee and is accountable for the management and use of the county resources while promoting and facilitating citizen participation in the development of policies and plans, and delivery of services. The Deputy Governor is the deputy chief executive of the county and deputizes the governor in the execution of the executive functions.

County Secretary

The County Secretary is the head of the county public service and is responsible for arranging the business, and keeping the minutes of the county executive committee subject to the directions of the executive committee. The County secretary convey the decisions of the county executive committee to the appropriate persons or authorities and perform any other functions as directed by the county executive committee.

County Executive Committee Member for Lands, Infrastructure, Housing and Urban Development (LIHUD)

The County Executive Committee for LIHUD is one of the 10 executive members appointed by the Governor and approved by the County Assembly. The CECM is also member of the Board of the Municipality charged with supervising the administration and delivery of services in in the decentralized unit. The main roles of the CECM are to implement county legislation, implement within the county national legislation to the extent that the legislation requires, manage and coordinate the county administration and its departments. In addition, the CECM may prepare proposed legislation for consideration by the county assembly as well as provide the county assembly with full and regular reports on matters relating to the county.

3.5.2 County Assembly

The County Assembly is the legislative arm of the county government and is responsible for making laws that are necessary for the effective performance of the county functions in the fourth schedule of Kenya Constitution 2010. It is composed of the Members of County Assembly (MCAs) both elected and nominated, the Speaker and the Clerk as an ex Official. The function of the County Assembly includes: Vetting and approving nominees for appointment to County public offices; Approving the budget and expenditure of the County government in accordance with Article 207 of the Constitution, and the legislation contemplated in Article 220 (2) of the Constitution, guided by Articles 201 and 203 of the Constitution; approve the borrowing by the County government in accordance with Article 212 of the Constitution; Approve County development planning; and perform any other role as may be set out under the Constitution or legislation. The County assembly also receives and approves development plans, policies, financial bill, and enact county appropriations, approve budget estimates and county government borrowing.

3.5.3 County Public Service Board

The County Public Service Board is charged with establishing and abolishing offices in the County public service and appoint persons to hold or act in offices of the County public service. The Board also confirm appointments, exercise disciplinary control over, and remove, persons holding or acting in those offices, facilitate the development of coherent Integrated human resource planning and budgeting for personnel emoluments and advise the on human resource management and development. It also advises the county government on implementation and monitoring of the national performance management system in counties; make recommendations to the Salaries and Remuneration Commission, on behalf of the county government, on the remuneration, pensions and gratuities for county public service employees.

3.5.4 National Government

The National Government is responsible for giving policy guidelines on the devolved functions and financing the programmes in the IDEP through disbursements of equitable share, conditional grants and equalization fund. The grants are channeled through programmes such as the Kenya Urban Support Programme (KUSP) upon meeting minimum set conditions.

CHAPTER 4. KITUI MUNICIPALITY FIVE YEAR DEVELOPMENT PRIORITIES, PROGRAMMES AND PROJECTS

Introduction

This chapter gives a brief overview of the municipality's development priorities, programmes and project. The chapter further provides the spatial development framework, which is key to the realization of the municipality's priorities, programmes and projects.

4.1 Spatial Development Framework

This section explains aspects of the Spatial Development Framework for Kitui Municipality. The County Governments Act 2012, Section 111, stipulates that all Cities and Municipalities should develop spatial plans that are based on Geographic Information Systems (GIS).

Further the Urban Areas and Cities Act 2011 (Amended in 2019) requires that an integrated development plan for an urban area shall provide the spatial development framework for a city or urban area

The Kitui Integrated Development Plan therefore was prepared in line with the requirements of the County Governments Act 2012 and the Urban Areas and cities Act 2011 amended in 2019. The plan covers the entire 580.81 Km² of the municipality.

Kitui Municipality has a big hinterland with largely rural landscape hence agriculture and underdeveloped lands respectively form the highest land use within The Municipality of Kitui. Urban land use constituting the built-up areas accounts for less than 5% of the total land cover within The Municipality.

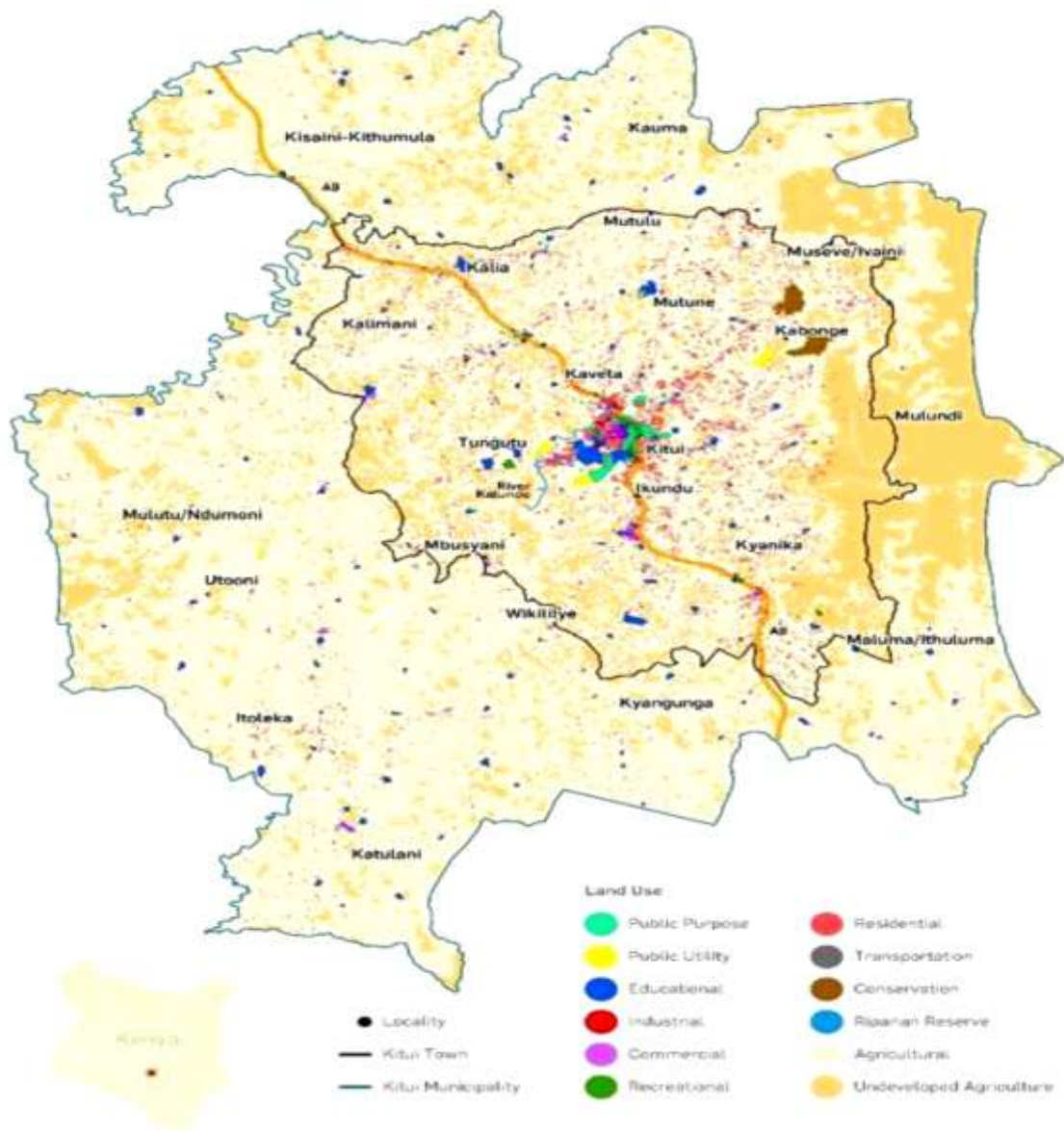
Based on mapping that was done using Geographic Information Systems and remote sensing technologies, the following land uses were identified:

Land use distribution in Kitui Municipality

Land Use	Area km ²	Percentages
Residential	19.64	3.38
Industrial	0.12	0.02
Educational	3.28	0.56
Recreational	0.13	0.02
Public Purpose	1.26	0.14
Commercial	0.82	0.12
Public Utility	0.70	2.63
Transportation	15.28	2.63
Undeveloped land	109.11	18.79

Agricultural	416.70	71.74
Conservation	0.94	0.16
Riparian Reserve	12.84	2.21
Total	580.81	100.00

These land uses were further presented in a map as shown below:



4.2 Kitui Municipality Priorities Matrix

Programme Name:

- Environment, Culture, Recreation and Community Development

Objective:

- To promote a safe and healthy environment in the municipality
- To promote and support social development in the municipality

Impact:

- Conducive and livable environment for residents and favorable business environment in the municipality

Sub Programmes:

- Solid waste management
- Sewerage and Sanitation
- Water Supply
- Tourism infrastructure
- Greening, beautification and protection of fragile areas
- Social infrastructure

Sub Programme 1: Solid waste management

Project	Number	Units	Actors	Performance indicators
Installation of skips to main streets of Kitui Town and estates	50	No	<ul style="list-style-type: none"> • Kitui Municipal Board 	<ul style="list-style-type: none"> • No of skips installed
Installation of Street skips to main streets of Kalundu and market	6	No	<ul style="list-style-type: none"> • Kitui Municipal Board 	<ul style="list-style-type: none"> • No of skips installed
Installation of Street skips to main streets of Matinyani and market	2	No	<ul style="list-style-type: none"> • Kitui Municipal Board 	<ul style="list-style-type: none"> • No of skips installed
Installation of Street skips to main streets of Wikililye and markets	2	No	<ul style="list-style-type: none"> • Kitui Municipal Board 	<ul style="list-style-type: none"> • No of skips installed

Installation of Street skips to main streets of Mutuni ad market	2	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of skips installed
Installation of Street skips to main streets of Chuluni and Market	2	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of skips installed
Installation of Street skips to main streets of Museve and Market	1	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of skips installed
Installation of Street skips to main streets of Itoleka and market	1	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of skips installed
Construction of Solid Waste Transfer Stations in Kitui Town	11	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of transfer stations constructed
Construction of Solid Waste Transfer Stations in Kalundu	3	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of transfer stations constructed
Construction of Solid Waste Transfer Stations in Matinyani	2	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of transfer stations constructed
Purchase of Garbage Trucks/ Skip Loaders	8	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of Garbage trucks/ Skip Loaders
Establishment of a sanitary land fill for waste management	1	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of sanitary land fills
Hire of staff/Casuals for solid waste management	200	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of staff/ casuals hired
Segregation of waste at source and house to house collection of Solid Waste	-	-	<ul style="list-style-type: none"> Kitui Municipal Board Municipal residents 	<ul style="list-style-type: none"> No of tons of waste segregated

Feasibility Study for integrated waste management in Kitui Municipality	1	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> Number of feasibility studies undertaken
Sub Programme 2: Sewerage and Sanitation				
Project	Number	Units	Actors	Performance indicators
Maintenance of Ablution Blocks in Kitui Town	2	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of Ablution blocks maintained
Maintenance of Ablution Block at Matinyani	1	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of Ablution blocks maintained
Maintenance of Ablution Block in Mutuni	1	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of Ablution blocks maintained
Construction of Ablution Block in Ngoleni	1	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of Ablution blocks constructed
Maintenance of Ablution Block in Itoleka	1	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of Ablution blocks maintained
Construction of Ablution Block in Wikililye	1	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of Ablution blocks constructed
Construction of Ablution Block in Chuluni	1	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of Ablution blocks constructed
Construction of Ablution Block in Nzewani	1	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of Ablution blocks constructed
Maintenance of Ablution Block in Katulani	1	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of Ablution blocks maintained
Maintenance of Ablution Block in Museve	1	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of Ablution blocks maintained
Purchase of Sewerage Exhauster Vehicles	5	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of sewerage exhauster vehicles purchased

Operationalize Kitui town Sewer System	1	No	<ul style="list-style-type: none"> Kitui Water and Sewerage Company Kitui Municipal Board 	<ul style="list-style-type: none"> Functional Sewer System
Purchase and install sewer pump	2	No	<ul style="list-style-type: none"> Kitui Water and Sewerage Company Kitui Municipal Board 	<ul style="list-style-type: none"> No of pumps purchased and installed
Hire of sewerage management staff	20	No	<ul style="list-style-type: none"> Kitui Water and Sewerage Company Kitui Municipal Board 	<ul style="list-style-type: none"> No of sewerage management staff hired
Staff training on sewerage operations and maintenance	20	No	<ul style="list-style-type: none"> Kitui Water and Sewerage Company Kitui Municipal Board 	<ul style="list-style-type: none"> No of sewerage management staff hired
Sub Programme 3: Water Supply				
Item	Units	Unit	Actors	Performance Indicators
Completion of Umaa Dam to provide water	1	No	<ul style="list-style-type: none"> Ministry of Water and Sanitation County Government of Kitui 	<ul style="list-style-type: none"> Percentage completion of works in the dam
Water distribution network at Itoleka	10	Km	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of Kilometers of water distribution network
Water distribution network at Kwa Vonza	5	Km	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of Kilometers of water distribution network

Water distribution network at Chuluni	10	Km	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of Kilometers of water distribution network
Water distribution network at Nzewani and Katulani	10	Km	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of Kilometers of water distribution network
Rehabilitation of communal water points (water kiosks).	25	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of Kiosks rehabilitated
Installation of water leak detectors.	5	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of water leak detectors installed

Sub Programme 4: Tourism infrastructure

Project	Number	Units	Actors	Performance indicators
Construction of tourist information center	1	No	<ul style="list-style-type: none"> Department of Tourism, Culture and Sports Kitui Municipal Board 	<ul style="list-style-type: none"> Percentage of completion of the tourist Information Centre
Construction of cultural centre for tourists	1	No	<ul style="list-style-type: none"> Department of Tourism, Culture and Sports Kitui Municipal Board 	<ul style="list-style-type: none"> Percentage of completion of the Cultural Centre
Development of Nzambani Rock Tourism Centre	1	No	<ul style="list-style-type: none"> Department of Tourism, Culture and Sports Kitui Municipal Board 	<ul style="list-style-type: none"> Percentage of completion of Nzambani Rock Tourism Centre development

Beautification of tourist sites	3	No	<ul style="list-style-type: none"> • Department of Tourism, Culture and Sports • Kitui Municipal Board 	<ul style="list-style-type: none"> • No of Tourist Sites beautified
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Sub Programme 5: Greening, beautification and protection of fragile areas

Project	Number	Units	Actors	Performance indicators
Plantation along riparian reserves	1	No	<ul style="list-style-type: none"> • Department of Environment • Kitui Municipal Board 	<ul style="list-style-type: none"> • Number of trees planted along the riparian reserves
Removal of encroachment along riparian reserves	1	No	<ul style="list-style-type: none"> • Department of Lands, Infrastructure and Urban Development • Kitui Municipal Board 	<ul style="list-style-type: none"> • No of acres reclaimed from the riparian reserves
Establish a mini park at Kitui stadium next to Kalundu river	1	No	<ul style="list-style-type: none"> • Department of Environment • Kitui Municipal Board 	<ul style="list-style-type: none"> • Mini park established
Reclamation of river Kalundu	5	km	<ul style="list-style-type: none"> • Department of Environment • Kitui Municipal Board 	<ul style="list-style-type: none"> • No of kilometers reclaimed
Greening and beautification	-	-	<ul style="list-style-type: none"> • Department of Environment • Kitui Municipal Board 	<ul style="list-style-type: none"> • No of acres greened and beautified • Number of trees planted

Sub Programme 6: Social infrastructure

Project	Number	Units	Actors	Performance indicators
Construction of Vocational Training Institute	2	No	<ul style="list-style-type: none"> Department of Education Kitui Municipal Board 	<ul style="list-style-type: none"> Percentage of completion of the training institutes
Construction of Youth Polytechnic	1	No	<ul style="list-style-type: none"> Department of Education Kitui Municipal Board 	<ul style="list-style-type: none"> Percentage of completion of the Youth polytechnic
Upgrading of Kalundu Dam Park	1	No	<ul style="list-style-type: none"> Department of Education Kitui Municipal Board 	<ul style="list-style-type: none"> Percentage of completion of the upgrading of the Kalundu Park
Upgrading of Kitui Stadium	1	No	<ul style="list-style-type: none"> Department of Tourism, Sports and Culture Kitui Municipal Board 	<ul style="list-style-type: none"> Percentage of completion of the upgrading of Kitui Stadium
Construction of Fire Station	1	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> Percentage of completion of the fire station
Construction of Cemetery with crematorium			<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> Percentage of completion of the cemetery with crematorium
Construction of Community/cultural centre (library).	1	No	<ul style="list-style-type: none"> Department of Trade and Industrialization 	<ul style="list-style-type: none"> Percentage of completion of the

			<ul style="list-style-type: none"> • Kitui Municipal Board • Department of Education • Department of Tourism, Sports and Culture 	community/cultural centre (Library).
Construction of Rehabilitation Centre	1	No	<ul style="list-style-type: none"> • Department of Tourism, Sports and Culture • Kitui Municipal Board 	<ul style="list-style-type: none"> • Percentage of completion of the rehabilitation centre
Construction of Orphanage/children centre/destitute home	<ul style="list-style-type: none"> • 1 	<ul style="list-style-type: none"> • No 	<ul style="list-style-type: none"> • Department of Tourism, Sports and Culture • Children's department /National Government • Kitui Municipal Board 	<ul style="list-style-type: none"> • Percentage of completion of the orphanage/children centre/destitute home

Programme Name:

Planning, Development Control, Transport and Infrastructure

Objective:

To promote and undertake planning, infrastructural development and services within the Municipality

Impact:

Order, sustainable land use and accessibility in the municipality

Sub Programmes

Infrastructure development Storm Water Drainage Lands and Physical Planning Street/ security lighting				
Sub Programme 7: Infrastructure development				
Project	Number	Units	Actors	Performance indicators
Non-Motorized Transport for Kibwezi- Kitui Road (B-7) from Kalundu to Ginnery	3	Km	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of kilometers of Non-Motorized Transport
Inner Ring Road	12	Km	<ul style="list-style-type: none"> Kitui Municipal Board Kenya Urban Roads Authority 	<ul style="list-style-type: none"> No of kilometers of road done
Proposed road from Kitui to Ithiani growth centre (Grading)	17.45	Km	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of kilometers of f road graded
Proposed road from Kitui to Mulango trading centre (Bitumen)	7.20	Km	<ul style="list-style-type: none"> Kenya Rural Roads Authority Kitui Municipal Board Department of Lands, Infrastructure and Urban Development 	<ul style="list-style-type: none"> No of kilometers of f road tarmacked
Proposed road from Kitui to Museve growth centre (Bitumen)	7.8	km	<ul style="list-style-type: none"> Kenya Rural Roads Authority Kitui Municipal Board 	<ul style="list-style-type: none"> No of kilometers of f road tarmacked

			<ul style="list-style-type: none"> Department of Lands, Infrastructure and Urban Development 	
Proposed road from Kitui to Mutuni trading centre (Bitumen)	5.62	Km	<ul style="list-style-type: none"> Kenya National Highways Authority Kitui Municipal Board Department of Lands, Infrastructure and Urban Development 	<ul style="list-style-type: none"> No of kilometers of f road tarmacked
Proposed road from Kitui to Matinyani growth centre (Bitumen)	7.8	Km	<ul style="list-style-type: none"> Kenya Rural Roads Authority Kitui Municipal Board Department of Lands, Infrastructure and Urban Development 	<ul style="list-style-type: none"> No of kilometers of f road tarmacked
Improving access road to tourist sites such as Nzambani rock	2	Km	<ul style="list-style-type: none"> Kitui Municipal Board Department of Lands, Infrastructure and Urban Development 	<ul style="list-style-type: none"> No of kilometers done
Intersection of Kibwezi-Kitui road (B-7) at Majengo (Bypass)	1	No	<ul style="list-style-type: none"> Kenya National Highways Authority Kitui Municipal Board 	<ul style="list-style-type: none"> No of Intersections done

			<ul style="list-style-type: none"> Department of Lands, Infrastructure and Urban Development 	
Intersection of Kibwezi-Kitui road (B-7) at Syongila	1	No	<ul style="list-style-type: none"> Kenya National Highways Authority Kitui Municipal Board Department of Lands, Infrastructure and Urban Development 	<ul style="list-style-type: none"> No of Intersections done
Upgrading of Bus/Matatu Terminus at Kunda Kindu	1	No	<ul style="list-style-type: none"> Kitui Municipal Board Department of Lands, Infrastructure and Urban Development 	<ul style="list-style-type: none"> Percentage of completion of the upgrading of the Bus/Matatu Terminus
Construction of Bus Stop at Kalundu	1	No	<ul style="list-style-type: none"> Kitui Municipal Board Department of Lands, Infrastructure and Urban Development 	<ul style="list-style-type: none"> Percentage of completion of the Bus Stop
Sub Programme 8: Storm Water Drainage				
Project	Number	Units	Actors	Performance indicators
Rehabilitation of Storm Water Drains in Kitui and Kalundu	5	Km	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of kilometers of storm water drains

Construction of lined storm water drainage for Majengo	6	Km	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of kilometers of storm water drains
Construction of lined storm water drainage in Kitui School (Bypass)	5	Km	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of kilometers of storm water drains
Construction of lined storm water drainage in Mbondeni	3	Km	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of kilometers of storm water drains

Sub Programme 9: Lands and Physical Planning

Project	Number	Units	Actors	Performance indicators
Land verification and issuance of new allotment letters	2000	No	<ul style="list-style-type: none"> Department of Lands, Infrastructure and Urban Development Kitui Municipal Board County lands committee 	<ul style="list-style-type: none"> No of plots verified No of allotment letters issued
Digitalization of land records	2480	No	<ul style="list-style-type: none"> Kitui Municipal Board County lands committee 	<ul style="list-style-type: none"> No of land records digitized
Development of a municipal GIS based Land Information System	1	No	<ul style="list-style-type: none"> Department of Lands, Infrastructure and Urban Development (GIS Department) Kitui Municipal Board 	<ul style="list-style-type: none"> Fully functional GIS based Municipal Land Information System

Urban centers planning	8	No	<ul style="list-style-type: none"> Kitui Municipal Board Department of Lands, Infrastructure and Urban Development 	<ul style="list-style-type: none"> No of urban centres with development plans
Off-site parking yards	8		<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of offsite parking yards constructed

Sub Programme 10: Street/ Security lighting

Project	Number	Units	Actors	Performance indicators
Increasing Electricity access	75%	Connectivity	<ul style="list-style-type: none"> Rural Electrification Authority 	<ul style="list-style-type: none"> Percentage of Connectivity Number of new households connected
Rehabilitation of existing street lights	300	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of street lights rehabilitated
Installation of street/security lights	200	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> Number of street lights installed

Programme Name:

- Trade, Commerce and Industrialization

Objective:

- To Strengthen the economic competitiveness of the municipality

Impact:

- Better trading environment leading to increase in per capita income

Sub Programmes

- Trade, Commerce and Industry

Sub Programme 11: Trade, Commerce and Industry

Project	Number	Units	Actors	Performance indicators
Promote private sector through enterprise development (capacity building and training)	50	No	<ul style="list-style-type: none"> • Kitui Municipal Board 	<ul style="list-style-type: none"> • Number of trainings conducted
Preparation of feasibility and detailed project report for industrial development.	1	No	<ul style="list-style-type: none"> • Kitui Municipal Board 	<ul style="list-style-type: none"> • Finalized feasibility study and project report for industrial development
Construction and operationalization of a honey (and byproducts) processing plant	1	No	<ul style="list-style-type: none"> • Kitui Municipal Board 	<ul style="list-style-type: none"> • Complete and operational processing plant
Construction and operationalization of low cost building materials production plan	1	No	<ul style="list-style-type: none"> • Kitui Municipal Board 	<ul style="list-style-type: none"> • Complete and operational production plant
Land Acquisition and allocation of industrial plots for light and medium industries	50	Acres	<ul style="list-style-type: none"> • Department of Lands, Infrastructure and Urban Development • Kitui Municipal Board 	<ul style="list-style-type: none"> • No of Acres Acquired for light and medium industrial development
Infrastructure development for light and medium industries	20	Km	<ul style="list-style-type: none"> • Department of Trade and Industrialization • Kitui Municipal Board 	<ul style="list-style-type: none"> • Km of access infrastructure provided for light and medium

				industries development
Construction of truck terminal (Lorry Park).	1	No	<ul style="list-style-type: none"> • Department of Trade and Industrialization • KMB 	<ul style="list-style-type: none"> • Percentage of completion of the lorry park
Construction of sheds for informal markets	5	No	<ul style="list-style-type: none"> • Department of Trade and Industrialization • Kitui Municipal Board 	<ul style="list-style-type: none"> • No of sheds constructed
Construction of containerized sheds for informal traders at Kalundu	5	No	<ul style="list-style-type: none"> • Department of Trade and Industrialization • Kitui Municipal Board 	<ul style="list-style-type: none"> • No of sheds constructed
Construction of boda boda sheds	50	No	<ul style="list-style-type: none"> • Department of Trade and Industrialization • Kitui Municipal Board 	<ul style="list-style-type: none"> • No of sheds constructed

CHAPTER 5: IMPLEMENTATION, MONITORING AND EVALUATION FRAMEWORK

The implementation of this plan will be staggered in three phases. In other words, the activities identified in this integrated plan will be implemented in short-, medium- and long-term phases. Short-term actions will be completed within the first year, medium term implementation will run up to the third year while the long-term activities will run till the end of the plan period of five years.

The Government of Kenya has developed a framework for carrying out monitoring and evaluation. This framework links to the performance contracts which are carried out by the line ministries. In addition, performance contracting shall be cascaded down to the individual departments and finally, individual staff. All staff, collectively, will contribute to the final success of the integrated plan.

Details of the phasing and sequencing of the integrated plan are contained in the implementation matrix (Appendix 1) for units to use as a template for their work plans.

5.1 Monitoring

Monitoring of the integrated plan is a continuous process. Monitoring takes place through regular and organized reporting of achievements against the set performance indicators. These shall be set against the integrated plan and weighted for each sector. Details shall be contained within customized appraisal forms for the staff of the Board.

A key plank in the monitoring process shall be performance contracting decisions and appraisals. A database of reports shall be compiled and shared regularly with all staff. Both direct and indirect external monitoring shall be through regulatory bodies. Challenges to implementation shall be documented and relevant action plans developed to correct the gaps in the implementation.

5.2 Review

The Integrated plan will be reviewed annually by the board through the annual strategic planning process as envisaged in the urban areas and cities act 2011 amended in 2019, taking stock of changes in the internal and external environments. The process will be aimed at identifying opportunities for improvement and challenges with an ultimate goal to inform strategic direction and budget formulation in the course of implementation of the plan. The review will be based on evidence and data collected during implementation.

5.3 Evaluation

Regular evaluations shall be undertaken throughout the integrated plan period in line with the board's evaluation schedule. The board is expected to develop this schedule once it has started its operations. Evaluations shall be continuous and determine levels of implementation of the plan. This will enable the leadership of board to take corrective action where necessary and ensure public accountability.

Evaluation input will be founded on the examination of performance contracts and departmental work plans. Key direction during both monitoring and evaluation shall be to determine the following:

- i) Whether goals and objectives are being met;
- ii) Whether timelines in the implementation of proposed activities are being meet;
- iii) Whether there is a need to readjust timelines;
- iv) Whether personnel and infrastructure are available to meet the integrated plan requirements;
- v) Whether the resource base is adequate to complete the integrated plan; and
- vi) Whether the sector priorities require revision

5.4 Implementation framework

Programme Name:

- Environment, Culture, Recreation and Community Development

Objective:

- To promote a safe and healthy environment in the municipality
- To promote and support social development in the municipality

Impact:

- Conducive and livable environment for residents and favorable business environment in the municipality

Sub Programmes:

- Solid waste management
- Sewerage and Sanitation
- Water Supply
- Tourism infrastructure
- Greening, beautification and protection of fragile areas
- Social infrastructure

Sub Programme 1: Solid waste management

Project	Number	Unit	Actors	Performance indicators	2020/ 2021	2021/ 2022	2022/ 2023	2023/ 2024	2024/ 2025	Cost
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Installation of skips to main streets of Kitui Town and estates	50	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of skips installed 						20,000,000
Installation of Street skips to main streets of Kalundu and market	6	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of skips installed 						2,400,000
Installation of Street skips to main streets of Matinyani and market	2	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of skips installed 						800,000
Installation of Street skips to main streets of Wikililye and markets	2	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of skips installed 						800,000
Installation of Street skips to main streets of Mutuni ad market	2	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of skips installed 						800,000
Installation of Street skips to main streets of Chuluni and Market	2	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of skips installed 						800,000

Installation of Street skips to main streets of Museve and Market	2	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of skips installed 						800,000
Installation of Street skips to main streets of Itoleka and market	2	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of skips installed 						800,000
Construction of Solid Waste Transfer Stations in Kitui Town	10	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of transfer stations constructed 						5,000,000
Construction of Solid Waste Transfer Stations in Kalundu	3	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of transfer stations constructed 						1,500,000
Construction of Solid Waste Transfer Stations in Matinyani	2	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of transfer stations constructed 						1,000,000
Purchase of Garbage Trucks/ Skip Loaders	8	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of Garbage trucks/ Skip Loaders 						64,000,000
Establishment of a sanitary land fill for waste management	1	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of sanitary land fills 						60,000,000

Hire of staff/Casuals for solid waste management	200	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of staff/casuals hired 						36,000,000
Segregation of waste at source and house to house collection of Solid Waste	-	-	<ul style="list-style-type: none"> Kitui Municipal Board Municipal residents 	<ul style="list-style-type: none"> No of tons of waste segregated 						5,000,000
Feasibility Study for integrated waste management in Kitui Municipality	1	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> Number of feasibility studies undertaken 						5,000,000
Sub-programme 1 total										204,700,000
Sub Programme 2: Sewerage and Sanitation										
Project	Number	Units	Actors	Performance indicators	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	Cost
Maintenance of Ablution Blocks in Kitui Town	2	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of Ablution blocks maintained 						4,000,000

Maintenance of Ablution Block at Matinyani	1	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of Ablution blocks maintained 						2,000,000
Maintenance of Ablution Block in Mutuni	1	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of Ablution blocks maintained 						2,000,000
Construction of Ablution Block in Ngoleni	1	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of Ablution blocks constructed 						4,000,000
Maintenance of Ablution Block in Itoleka	1	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of Ablution blocks maintained 						2,000,000
Construction of Ablution Block in Wikililye	1	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of Ablution blocks constructed 						2,000,000
Construction of Ablution Block in Chuluni	1	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of Ablution blocks constructed 						2,000,000
Construction of Ablution Block in Nzewani	1	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of Ablution blocks constructed 						2,000,000

Maintenance of Ablution Block in Katulani	1	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of Ablution blocks maintained 						2,000,000
Maintenance of Ablution Block in Museve	1	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of Ablution blocks maintained 						2,000,000
Purchase of Sewerage Exhauster Vehicles	5	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of sewerage exhauster vehicles purchased 						60,000,000
Operationalize Kitui town Sewer System	1	No	<ul style="list-style-type: none"> Kitui Water and Sewerage Company Kitui Municipal Board 	<ul style="list-style-type: none"> Functional Sewer System 						40,000,000
Purchase and install sewer pump	2	No	<ul style="list-style-type: none"> Kitui Water and Sewerage Company 	<ul style="list-style-type: none"> No of pumps purchased and installed 						16,00,000

			<ul style="list-style-type: none"> Kitui Municipal Board 							
Hire of sewerage operation staff	10	No	<ul style="list-style-type: none"> Kitui Water and Sewerage Company Kitui Municipal Board 	<ul style="list-style-type: none"> No of sewerage management staff hired 						8,000,000
Staff training on sewerage operations and maintenance	20	No	<ul style="list-style-type: none"> Kitui Water and Sewerage Company Kitui Municipal Board 	<ul style="list-style-type: none"> No of sewerage management staff hired 						5,000,000
Sub programme 2 total										137,000,000

Sub Programme 3: Water Supply										
Item	Units	Unit	Actors	Performance Indicators	2020/ 2021	2021/ 2022	2022/ 2023	2023/ 2024	2024/ 2025	Cost
Water distribution network at Wikililye	10	No	<ul style="list-style-type: none"> Ministry of Water and Sanitation County Government of Kitui 	<ul style="list-style-type: none"> Percentage completion of works in the dam 						35,000,000
Water distribution network at Itoleka	5	Km	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of Kilometers of water distribution network 						17,500,000
Water distribution network at Kwa Vonza	15	Km	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of Kilometers of water distribution network 						52,500,000

Water distribution network at Chuluni	10	Km	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of Kilometers of water distribution network 							35,000,000
Water distribution network at Nzewani and Katulani	10	Km	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of Kilometers of water distribution network 							35,000,000
Rehabilitation of communal water points (water kiosks).	25	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of Kiosks rehabilitated 							25,000,000
Sub programme 3 Total											200,000,000
Sub Programme 4: Tourism infrastructure											
Project	Number	Units	Actors	Performance indicators	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	Cost	
Construction of tourist information center	1	No	<ul style="list-style-type: none"> Department of Tourism, 	<ul style="list-style-type: none"> Percentage of completion of the tourist 						8,000,000	

			Culture and Sports <ul style="list-style-type: none"> • Kitui Municipal Board 	Information Centre						
Construction of cultural centre for tourists	1	No	<ul style="list-style-type: none"> • Department of Tourism, Culture and Sports • Kitui Municipal Board 	<ul style="list-style-type: none"> • Percentage of completion of the Cultural Centre 						14,000,000
Development of Nzambani Rock Tourism Centre	1	No	<ul style="list-style-type: none"> • Department of Tourism, Culture and Sports • Kitui Municipal Board 	<ul style="list-style-type: none"> • Percentage of completion of Nzambani Rock Tourism Centre development 						8,000,000

Beautification of tourist sites	3	No	<ul style="list-style-type: none">Department of Tourism, Culture and SportsKitui Municipal Board	<ul style="list-style-type: none">No of Tourist Sites beautified							6,000,000
Sub programme 4 total											36,000,000
Sub Programme 5: Greening, beautification and protection of fragile areas											
Project	Number	Units	Actors	Performance indicators	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	Cost	
Plantation along riparian reserves	1	No	<ul style="list-style-type: none">Department of EnvironmentKitui Municipal Board	<ul style="list-style-type: none">Number of trees planted along the riparian reserves						10,000,000	

Removal of encroachment along riparian reserves	1	No	<ul style="list-style-type: none"> Department of Lands, Infrastructure and Urban Development Kitui Municipal Board 	<ul style="list-style-type: none"> No of acres reclaimed from the riparian reserves 						6,000,000
Establish a mini park at Kitui stadium next to Kalundu river	1	No	<ul style="list-style-type: none"> Department of Environment Kitui Municipal Board 	<ul style="list-style-type: none"> Mini park established 						25,000,000
Reclamation of river Kalundu	5	km	<ul style="list-style-type: none"> Department of Environment 	<ul style="list-style-type: none"> No of kilometers reclaimed 						5,000,000

			<ul style="list-style-type: none"> Kitui Municipal Board 							
Greening and beautification of Kitui town	Sum		<ul style="list-style-type: none"> Department of Environment Kitui Municipal Board 	<ul style="list-style-type: none"> No of acres greened and beautified Number of trees planted 						15,000,000
Sub-programme 4 total										61,000,000
Sub Programme 6: Social infrastructure										
Project	Number	Units	Actors	Performance indicators	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	Cost
Construction of Vocational Training Institute	2	No	<ul style="list-style-type: none"> Department of Education Kitui Municipal Board 	<ul style="list-style-type: none"> Percentage of completion of the training institutes 						120,000,000

Construction of Youth Polytechnic	1	No	<ul style="list-style-type: none"> • Department of Education • Kitui Municipal Board 	<ul style="list-style-type: none"> • Percentage of completion of the Youth polytechnic 						80,000,000
Upgrading of Kalundu Dam Park	1	No	<ul style="list-style-type: none"> • Department of Education • Kitui Municipal Board 	<ul style="list-style-type: none"> • Percentage of completion of the upgrading of the Kalundu Park 						15,000,000
Upgrading of Kitui Stadium	1	No	<ul style="list-style-type: none"> • Department of Tourism, Sports and Culture • Kitui Municipal Board 	<ul style="list-style-type: none"> • Percentage of completion of the upgrading of Kitui Stadium 						12,000,000

Construction of Fire Station	2	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> Percentage of completion of the fire station 						30,000,000
Construction of Cemetery with crematorium	Sum		<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> Percentage of completion of the cemetery with crematorium 						15,000,000
Construction of Community/cultural centre (library).	1	No	<ul style="list-style-type: none"> Department of Trade and Industrialization Kitui Municipal Board Department of Education Department of Tourism, 	<ul style="list-style-type: none"> Percentage of completion of the community/cultural centre (Library). 						8,000,000

			Sports and Culture						
Construction of Rehabilitation Centre	1	No	<ul style="list-style-type: none"> Department of Tourism, Sports and Culture Kitui Municipal Board 	<ul style="list-style-type: none"> Percentage of completion of the rehabilitation centre 					18,000,000
Construction of Orphanage/children centre/destitute home	1	No	<ul style="list-style-type: none"> Department of Tourism, Sports and Culture Children's department /National Government Kitui Municipal Board 	<ul style="list-style-type: none"> Percentage of completion of the orphanage/children centre/destitute home 					25,000,000
Sub-programme 6 total									323,000,000

Programme Name:

- Planning, Development Control, Transport and Infrastructure

Objective:

- To promote and undertake planning, infrastructural development and services within the Municipality

Impact:

- Order, sustainable land use and accessibility in the municipality

Sub Programmes

- Infrastructure development
- Storm Water Drainage
- Lands and Physical Planning

Street/ security lighting

Sub Programme 7: Infrastructure development

Project	Number	Units	Actors	Performance indicators	2020/ 2021	2021/ 2022	2022/ 2023	2023/ 2024	2024/ 2025	
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Integrated Non-Motorized Transport for Kibwezi- Kitui Road (B-7) from Kalundu to Ginnery	3	Km	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of kilometers of Non-Motorized Transport 						110,000,000
Inner Ring Road	12	Km	<ul style="list-style-type: none"> Kitui Municipal Board Kenya Urban Roads Authority 	<ul style="list-style-type: none"> No of kilometers of road done 						720,000,000
Proposed road from Kitui to Mulango trading centre (Bitumen)	7.20	Km	<ul style="list-style-type: none"> Kenya Rural Roads Authority Kitui Municipal Board Department of Lands, Infrastructur 	<ul style="list-style-type: none"> No of kilometers of f road tarmacked 						430,200,000

			e and Urban Developme nt							
Proposed road from Kitui to Museve growth centre (Bitumen)	7.8	km	<ul style="list-style-type: none"> Kenya Rural Roads Authority Kitui Municipal Board Department of Lands, Infrastructure and Urban Development 	<ul style="list-style-type: none"> No of kilometers of road tarmacked 						468,000,000
Proposed road from Kitui to Mutuni trading centre (Bitumen)	5.62	Km	<ul style="list-style-type: none"> Kenya National Highways Authority 	<ul style="list-style-type: none"> No of kilometers of road tarmacked 						337,200,000

			<ul style="list-style-type: none"> • Kitui Municipal Board • Department of Lands, Infrastructure and Urban Development 							
Proposed road from Kitui to Matinyani growth centre (Bitumen)	7.8	Km	<ul style="list-style-type: none"> • Kenya Rural Roads Authority • Kitui Municipal Board • Department of Lands, Infrastructure and Urban Development 	<ul style="list-style-type: none"> • No of kilometers of road tarmacked 						468,000,000

Improving access road to tourist sites such as Nzambani rock	1	Km	<ul style="list-style-type: none"> • Kitui Municipal Board • Department of Lands, Infrastructure and Urban Development 	<ul style="list-style-type: none"> • No of kilometers done 							60,000,000
Intersection of Kibwezi-Kitui road (B-7) at Majengo (Bypass)	1	No	<ul style="list-style-type: none"> • Kenya National Highways Authority • Kitui Municipal Board • Department of Lands, Infrastructure and Urban 	<ul style="list-style-type: none"> • No of Intersections done 							34,000,000

			Developme nt							
Intersection of Kibwezi-Kitui road (B-7) at Syongila	1	No	<ul style="list-style-type: none"> Kenya National Highways Authority Kitui Municipal Board Department of Lands, Infrastructur e and Urban Developme nt 	<ul style="list-style-type: none"> No of Intersections done 						58,000,000
Upgrading of Bus/Matatu Terminus at Kunda Kindu	1	No	<ul style="list-style-type: none"> Kitui Municipal Board Department of Lands, Infrastructur 	<ul style="list-style-type: none"> Percentage of completion of the upgrading of the Bus/Matatu Terminus 						30,000,000

			e and Urban Developme nt							
Construction of Bus Stop at Kalundu	1	No	<ul style="list-style-type: none"> Kitui Municipal Board Department of Lands, Infrastructur e and Urban Developme nt 	<ul style="list-style-type: none"> Percentage of completion of the Bus Stop 						6,400,000
Sub-programme 7 total										2,721,800,000
Sub Programme 8: Storm Water Drainage										
Project	Number	Units	Actors	Performance indicators	2020/ 2021	2021/ 2022	2022/ 2023	2023/ 2024	2024/ 2025	Cost
Rehabilitation of Storm Water Drains in Kitui and Kalundu	5	Km	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of kilometers of storm water drains 						25,000,000

Construction of lined storm water drainage for Majengo	6	Km	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of kilometers of storm water drains 							30,000,000
Construction of lined storm water drainage in Kitui School (Bypass)	5	Km	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of kilometers of storm water drains 							25,000,000
Construction of lined storm water drainage in Mbondeni	3	Km	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of kilometers of storm water drains 							15,000,000
Off-site parking yards	2		<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of offsite parking yards constructed 							16,000,000
Sub-programme 8 total											111,000,000
Sub Programme 9: Lands and Physical Planning											
Project	Number	Units	Actors	Performance indicators	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	Cost	

Land verification and issuance of new allotment letters	3000	No	<ul style="list-style-type: none"> • Department of Lands, Infrastructure and Urban Development • Kitui Municipal Board • County lands committee • National Lands Commission 	<ul style="list-style-type: none"> • No of plots verified • No of allotment letters issued 						21,000,000
Digitalization of land records	2480	No	<ul style="list-style-type: none"> • Kitui Municipal Board • County lands committee 	<ul style="list-style-type: none"> • No of land records digitized 						6,000,000

Development of a GIS based Land Information System	1	No	<ul style="list-style-type: none">Department of Lands, Infrastructure and Urban Development (GIS Department)Kitui Municipal Board	<ul style="list-style-type: none">Fully functional GIS based Municipal Land Information System							6,000,000
Urban centers planning	8	No	<ul style="list-style-type: none">Kitui Municipal Board	<ul style="list-style-type: none">No of urban centres with development plans							48,000,000
Sub-programme 9 total											81,000,000
Sub Programme 10: Street/ Security lighting											
Project	Number	Units	Actors	Performance indicators	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	Cost	

Rehabilitation of existing street lights	300	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> No of street lights rehabilitated 						12,000,000
Installation of street/security lights	200	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> Number of street lights installed 						16,000,000
Sub programme 10 total										28,000,000
<p>Programme Name:</p> <ul style="list-style-type: none"> Trade, Commerce and Industrialization <p>Objective:</p> <ul style="list-style-type: none"> To Strengthen the economic competitiveness of the municipality <p>Impact:</p> <ul style="list-style-type: none"> Better trading environment leading to increase in per capita income <p>Sub Programmes</p> <ul style="list-style-type: none"> Trade, Commerce and Industry 										
Sub Programme 11: Trade, Commerce and Industry										

Project	Number	Units	Actors	Performance indicators	2020/ 2021	2021/ 2022	2022/ 2023	2023/ 2024	2024/ 2025	Cost
Promote private sector through enterprise development (capacity building and training)	15	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> Number of trainings conducted 						15,000,000
Preparation of feasibility and detailed project report for industrial development.	1	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> Finalized feasibility study and project report for industrial development 						5,000,000
Construction and operationalization of a honey (and byproducts) processing plant	1	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> Complete and operational processing plant 						250,000,000
Construction and operationalization of low cost building materials production	1	No	<ul style="list-style-type: none"> Kitui Municipal Board 	<ul style="list-style-type: none"> Complete and operational production plant 						130,000,000

plan										
Land Acquisition of industrial plots for light and medium industries	30	Acres	<ul style="list-style-type: none"> Department of Lands, Infrastructure and Urban Development Kitui Municipal Board 	<ul style="list-style-type: none"> No of Acres Acquired for light and medium industrial development 						150,000,000
Infrastructure development for light and medium industries	5	Km	<ul style="list-style-type: none"> Department of Trade and Industrialization Kitui Municipal Board 	<ul style="list-style-type: none"> Km of access infrastructure provided for light and medium industries development 						300,000,000
Construction of truck terminal (Lorry Park).	1	No	<ul style="list-style-type: none"> Department of Trade and 	<ul style="list-style-type: none"> Percentage of completion of the lorry park 						70,000,000

			Industrializa tion • KMB							
Construction of sheds for informal markets	5	No	• Department of Trade and Industrializa tion • Kitui Municipal Board	• No of sheds constructed						6,000,000
Construction of containerized sheds for informal traders at Kalundu	5	No	• Department of Trade and Industrializa tion • Kitui Municipal Board	• No of sheds constructed						10,000,000
Construction of boda boda sheds	37	No	• Department of Trade	• No of sheds constructed						11,100,000

			and Industrializa tion • Kitui Municipal Board							
Sub-programme 11 total										947,100,000

5.5 Resource mobilization

5.5.1 Resource requirement by sub-programme

The table below outlines the summary of the resources required for the implementation of the projects outlined in the IDEP. The costing of each sub programme is derived from the respective individual project to be implemented in the municipality.

Programme	Sub-programme	Sub-total
Environment, Culture, Recreation and Community Development	Sub Programme 1: Solid waste management	204,700,000
	Sub Programme 2: Sewerage and Sanitation	137,000,000
	Sub Programme 3: Water Supply	200,000,000
	Sub Programme 4: Tourism infrastructure	36,000,000
	Sub Programme 5: Greening, beautification and protection of fragile areas	61,000,000
	Sub Programme 6: Social infrastructure	323,000,000
Planning, development control, transport and infrastructure	Sub Programme 7: Infrastructure development	2,721,800,000
	Sub Programme 8: Storm Water Drainage	111,000,000
	Sub Programme 9: Lands and Physical Planning	81,000,000
	Sub Programme 10: Street/ Security lighting	28,000,000
Trade, Commerce and Industrialization	Sub Programme 11: Trade, Commerce and Industry	947,100,000
Grand Total		4,850,600,000

5.5.2 Resource mobilization to Finance the Integrated Development Plan

The resource mobilization strategies applied within the municipality of Kitui stem from the Urban Areas and Cities Act 2011, that gives municipalities the power to perform various functions.

All the functions are dependent on the ability of the municipality to effectively raise and efficiently use revenue. The key focus of the municipal manager and the municipal board is therefore revenue raising, asset management, financial management, debt management, capital financing, and accountability.

Several Strategies for revenue mobilization along with budget projections required to manage the Municipality of Kitui will be employed from key revenue streams including own-source, the equitable share of national revenue, expected conditional grants from National Government and Development Partners as well as the Public-Private Partnerships (PPPs) arrangement.

Sources of resources for implementing Kitui Municipality IDEP

Equitable share (budgetary allocation). The Constitution provides that each sphere of government is entitled to an equitable share of revenue raised nationally to enable it to provide basic services and perform the functions allocated to it. The equitable share is an unconditional allocation. Primarily, the municipality of Kitui is the embodiment of a fully functional Semi-Autonomous Government Agency. It is however funded from budgetary allocation of the County Government of Kitui. The Municipality has a separate vote and operates independently to contribute to the overall county growth. While funding by the County Executive has been made each year, this funding may not be sufficient and sustainable hence necessitating the raising of finances from other areas as discussed below.

External and internal borrowing- According to the urban areas and cities act the board of the Municipality of Kitui is a body corporate with perpetual succession and a common seal and shall, in its corporate name, be capable of—

- (a) suing and being sued;
- (b) taking, purchasing or otherwise acquiring, holding, charging or
- (c) disposing of movable and immovable property;
- (d) borrowing money or making investments;
- (e) entering into contracts; and
- (f) doing or performing all other acts or things for the proper performance of its functions in accordance with the act or any other written law which may lawfully be done or performed by a body corporate. The board of the Municipality can therefore approach financial institutions of loans for various developments.

The Municipality is therefore in a position to enter borrowing arrangements from various bodies and institutions as well as borrow internally through among other ways floating of municipal bonds. This is however subject to approval by the County Assembly.

External and Internal Grants-Article 202(2) of the Kenyan Constitution provides that in addition to the equitable share, counties may receive additional allocations from the national governments' share of revenue, either conditionally or unconditionally. Unlike equitable share which allows counties an opportunity to pursue local level development preferences, conditional allocations are tied to implementation of specific national policies with clear objectives. Further, the municipality can also benefit from conditional grants, and as such the external grants from the World Bank

under the Kenya Urban Support Program, The British Government under the Sustainable Urban Economic Development Program and The Symbiocity program under the Swedish government.

Own Source Revenue (OSR)- Own Source Revenue mobilization in the Municipality is underpinned by the Constitution of Kenya (CoK) 2010, the Public Finance Management (PFM) Act 2012, the County Government Act 2012 and the Urban Areas and Cities Act 2011. Article 209(3) of the CoK 2010 allows counties to impose property tax, entertainment taxes and any other tax authorized by an act of parliament, as well as charges for the services they provide. The PFM Act provides guidelines for management of county revenues including banking arrangements and appointment of revenue receivers and collectors. To give effect to Article 209(3) of the CoK, counties enact specific laws such as the annual county finance acts that authorize tax collection and receipt of other revenues. Counties also enact sector or source specific legislation such as trade licensing, liquor control and property rating/valuation laws that allow them to regulate various sectors through licensing and permits that are acquired at a fee.

The municipality of Kitui prepares a budget that is subjected to public participation and approval from the County Assembly of Kitui. Section 125 of the Public Finance Management Act, 2012 provides the procedure to be followed in the budget making process at the county level. The municipality budget is incorporated into the County Fiscal Strategy Paper for approval. The county executive then submits the County Fiscal Strategy Paper to the county assembly for approval by 28th February each year. The approved budgetary estimates are approved alongside the County finance bill that sets the recommended rates for various services and commodities within the county. Own Source Revenue raised by the municipality is intended to bridge funding gaps occasioned by inadequate disbursements from the national government.

5.5.3 Resource mobilization strategies

The strategies for resource mobilization for implementation of the Kitui Municipality IDEP are hinged on the identified gaps/challenges. The strategies give direction and scope of for the municipality over a long term to fulfil its mandate by implementing projects and programmes.

Revenue Challenge	Strategy	Actors
Predominance of manual and semi-automated revenue	Automation of all revenue collection	Board of Municipality of Kitui,

collection creating loopholes for revenue leakages		Municipal Manager County treasury and revenue collection unit
Inadequate skills and expertise in performing key revenue mobilization tasks such as revenue forecasting, collection, management and assessment of revenue collection.	Internal and external capacity building programmes. Additionally, recruitment of additional staff to support revenue collection.	Board of Municipality of Kitui, Municipal Manager County treasury and revenue collection unit Public service board
Dormant or unexploited revenue sources within the municipality of Kitui.	Generate revenue from service provision, partnership with non-state actors, development grants and loans, expanding the base through trade and tourism, encouraging private investments, and establishing light industries;	Board of Municipality of Kitui, Municipal Manager
Intentional revenue payment evasion and resistance from citizen hence contributing to low achievement of revenue collection targets.	Adequate public participation and civic education to curb low willingness to pay.	Board of Municipality of Kitui, Municipal Manager County assembly of Kitui
Poor investor climate within the Municipality	Host business forums and investor conferences to attract investment and financing into the County;	Board of Municipality of Kitui, Municipal Manager Chamber of commerce of Kitui municipality
Legal and policy framework Establishing an effective policy and legal	Explore new and innovative financing mechanisms to attract	Board of Municipality of Kitui, Municipal Manager

framework is expected to facilitate revenue mobilisation through clear guidelines and strategies for tax administration and management	private sector investment through mutually agreed arrangements;	County assembly of Kitui
Dormant Public Private sector	Pursue PPPs aimed at delivering some of the key projects;	Board of Municipality of Kitui, Municipal Manager
Low borrowing culture within the Municipality of Kitui	Mobilize resources through borrowing particularly in the medium term once the relevant institutional framework is in place;	Board of Municipality of Kitui, Municipal Manager Lending institutions within the Municipality
Limited number of Grants available in the Municipality	Grants from development partners. Control and management of grants, including procedures to ensure that grants are spent on the basis of the Integrated County Development Plan is specified under the PFM Act 2012.	Board of Municipality of Kitui, Municipal Manager
Low investment information	Provide information including website postings on viable programs and projects to attract potential investors;	Board of Municipality of Kitui, Municipal Manager
Poor revenue forecast and analysis that lead to unrealistic targets	Preparation of funding proposals to potential financiers and donors for consideration to be done either directly by the communities or by the County Government; and	Board of Municipality of Kitui, Municipal Manager

<p>There is limited understanding of the cost of revenue administration at the county level, making it difficult for counties to ensure efficiency in tax collection and formulate appropriate revenue mobilization strategies.</p>	<p>Enhance the traditional sources of County revenues whilst undertaking research and analysis on new revenue topics.</p>	<p>Board of Municipality of Kitui, Municipal Manager</p>
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Annexes

Annex 1: Monitoring Template						
Task description	Assigned to	Planned start	Planned end	Performance Indicators	Progress	Comments
Sub Programme 1: Solid waste management						
Sub Programme 2: Sewerage and Sanitation						
Sub Programme 3: Water Supply						
Sub Programme 4: Tourism infrastructure						
Sub Programme 5: Greening, beautification and protection of fragile areas						
Sub Programme 6: Social infrastructure						
Sub Programme 7: Infrastructure development						
Sub Programme 8: Storm Water Drainage						
Sub Programme 9: Lands and Physical Planning						
Sub Programme 10: Street/ Security lighting						
Sub Programme 11: Trade, Commerce and Industry						

THE MUNICIPALITY OF KITUI



Vision

To be a functional, competitive and sustainable Kitui County Headquarters that would nudge prosperity through symbiotic rural-urban complementarity

Mission

To facilitate sustainable urbanization through good governance, quality service delivery and efficient provision of infrastructural facilities.



INTEGRATED DEVELOPMENT PLAN 2020-2025